# Department of Commerce, Community and Economic Development Ten Year Expenditure Projection

The mission of the Department of Commerce, Community, and Economic Development is to promote a healthy economy, strong communities, and protect consumers in Alaska.

The department achieves its mission through the efforts of six core agencies and six corporate agencies. The department has four priority programs, they are:

Economic Development – coordinate, develop and promote programs for sustainable economic growth. Resources forthis priority include the core agency Division of Economic Development and the corporate agencies of Alaska Aerospace, Alaska Industrial Development and Export Authority, and the Alaska Seafood Marketing Institute.

Sustainable Energy – assist in the development of sustainable energy systems and reduce the cost of energy in rural Alaska. The Alaska Energy Authority's facilities, rural energy operations, technical assistance and power cost equalization programs are the primary contributors to this priority program.

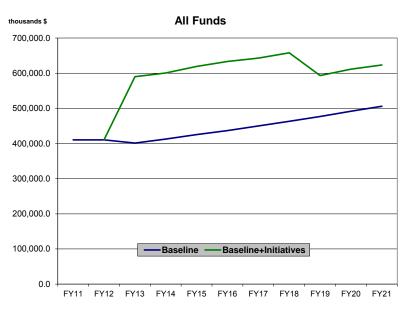
Strong Communities – assist communities to achieve maximum local self-government and foster volunteerism to strengthen communities. This includes the Division of Community & Regional Affairs, various revenue sharing programs, and the Serve Alaska state commission.

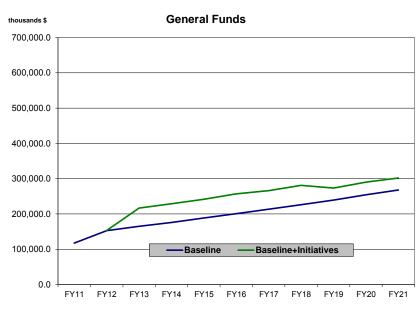
Consumer Protection – regulate and enforce to protect the consumer and to provide a stable business climate. This includes the department core agencies of Banking & Securities, Insurance, Corporations, Business and Professional Licensing and the corporate Regulatory Commission of Alaska.

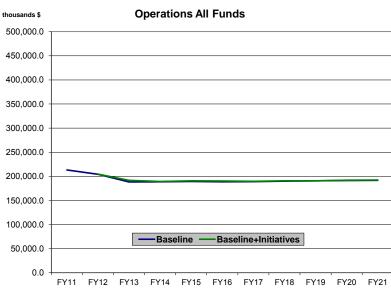
The following document provides an estimate of budget change over the next ten years for the core agencies, the corporate agencies, and for the department as a whole. Projecting budget change ten years into the future is very challenging due to the unknown political, economic, and technological changes that come into play over time. This document presents a point in time view that is based on the information known to date. The department approaches this plan as an iterative process that will have continual revisions and refinements over the ten year time period.

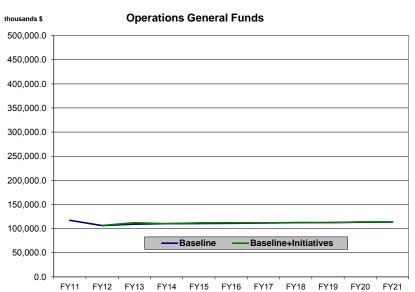
The section following the ten year plan provides an outline of the assumptions used for the individual core and corporate agencies to provide the estimates of budget growth over the next ten years.

#### **Commerce, Community and Economic Development**

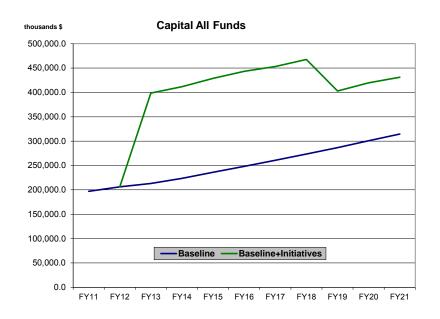


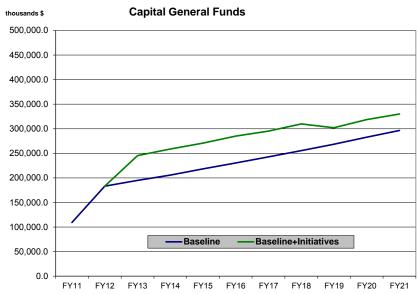






#### **Commerce, Community and Economic Development**





# **Commerce, Community and Economic Development**

# **Baseline Budget Growth 1/**

(thousands \$)

(mousands \$)	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Total Appropriations	410,287.8	410,260.7	401,280.7	412,525.3	425,531.8	436,883.6	449,853.8	463,376.4	477,013.7	492,041.0	506,171.5
General Fund Unrestricted	117,236.7	152,733.1	165,071.7	176,004.0	188,636.4	200,900.2	213,474.7	226,367.6	239,588.0	254,157.2	267,952.9
General Fund Designated	109,099.1	136,707.5	139,178.1	139,875.9	140,250.0	140,318.0	140,713.7	141,163.3	141,580.2	142,018.3	142,183.6
Other State Funds	76,016.8	39,057.4	38,819.1	38,982.7	38,982.7	39,002.7	39,002.7	39,182.8	39,182.8	39,202.8	39,372.3
Federal Funds	107,935.2	81,762.7	58,211.8	57,662.7	57,662.7	56,662.7	56,662.7	56,662.7	56,662.7	56,662.7	56,662.7
Operations	213,119.2	204,178.4	188,273.4	188,734.4	189,280.5	188,536.1	189,103.6	189,908.5	190,504.5	191,166.0	191,581.0
General Fund Unrestricted	43,592.3	35,437.1	36,426.7	36,575.4	36,747.4	36,915.0	37,086.8	37,262.0	37,441.1	37,644.5	37,724.7
General Fund Designated	73,490.1	70,941.4	72,836.0	73,533.8	73,907.9	73,975.9	74,371.6	74,821.2	75,238.1	75,676.2	75,841.5
Other State Funds	30,208.3	34,317.2	34,078.9	34,242.5	34,242.5	34,262.5	34,262.5	34,442.6	34,442.6	34,462.6	34,632.1
Federal Funds	65,828.5	63,482.7	44,931.8	44,382.7	44,382.7	43,382.7	43,382.7	43,382.7	43,382.7	43,382.7	43,382.7
Formula Programs	67,103.4	63,065.9	45,065.0	44,465.9	44,465.9	44,465.9	44,465.9	44,465.9	44,465.9	44,465.9	44,465.9
General Fund Unrestricted	12,626.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4
General Fund Designated	23,673.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6
Other State Funds	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
Federal Funds	27,203.4	25,125.9	7,125.0	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9
Formula Detail											
Payment in Lieu of Taxes	10,100.0	10,100.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0
General Fund Unrestricted	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	10,100.0	10,100.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0
National Forest Receipts	17,103.4	15,025.9	925.0	325.9	325.9	325.9	325.9	325.9	325.9	325.9	325.9
General Fund Unrestricted	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	17,103.4	15,025.9	925.0	325.9	325.9	325.9	325.9	325.9	325.9	325.9	325.9
Fisheries Taxes	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
General Fund Unrestricted	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

## **Commerce, Community and Economic Development**

# **Baseline Budget Growth 1/**

(thousands \$)

•	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	FY19	FY20	FY21
AK Energy Authority/PCE	36,300.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0
General Fund Unrestricted	12,626.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4
General Fund Designated	23,673.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	146,015.8	141,112.5	143,208.4	144,268.5	144,814.6	144,070.2	144,637.7	145,442.6	146,038.6	146,700.1	147,115.1
General Fund Unrestricted	30,965.9	24,607.7	25,597.3	25,746.0	25,918.0	26,085.6	26,257.4	26,432.6	26,611.7	26,815.1	26,895.3
General Fund Designated	49,816.5	47,430.8	49,325.4	50,023.2	50,397.3	50,465.3	50,861.0	51,310.6	51,727.5	52,165.6	52,330.9
Other State Funds	26,608.3	30,717.2	30,478.9	30,642.5	30,642.5	30,662.5	30,662.5	30,842.6	30,842.6	30,862.6	31,032.1
Federal Funds	38,625.1	38,356.8	37,806.8	37,856.8	37,856.8	36,856.8	36,856.8	36,856.8	36,856.8	36,856.8	36,856.8
Capital	197,168.6	206,082.3	213,007.3	223,790.9	236,251.3	248,347.5	260,750.2	273,467.9	286,509.2	300,875.0	314,590.5
General Fund Unrestricted	73,644.4	117,296.0	128,645.0	139,428.6	151,889.0	163,985.2	176,387.9	189,105.6	202,146.9	216,512.7	230,228.2
General Fund Designated	35,609.0	65,766.1	66,342.1	66,342.1	66,342.1	66,342.1	66,342.1	66,342.1	66,342.1	66,342.1	66,342.1
Other State Funds	45,808.5	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2
Federal Funds	42,106.7	18,280.0	13,280.0	13,280.0	13,280.0	13,280.0	13,280.0	13,280.0	13,280.0	13,280.0	13,280.0

<sup>1.</sup> Baseline wage and benefit increases are handled in the statewide spreadsheet.

#### **Notes for FY11 Baseline Appropriations**

See assumptions detail.

Cruise Ship Passenger vessel tax projects not currenly included in baseline.

# **Commerce, Community and Economic Development**

#### Initiatives

(thousands \$)

(tilousalius \$)	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	FY20	FY21
Total Appropriations	0.0	363.2	3,184.1	446.6	1,446.3	1,721.8	657.3	626.7	-40.0	646.7	711.7
General Fund Unrestricted	0.0	363.2	51,833.5	53,031.2	52,839.7	56,314.9	52,789.8	54,558.5	33,807.5	36,016.7	33,826.2
General Fund Designated	0.0	0.0	1,550.6	117.2	852.6	101.7	108.5	113.2	-612.3	115.0	115.5
Other State Funds	0.0	0.0	135,300.0	135,198.2	140,254.0	140,205.2	140,259.0	139,895.0	83,264.8	83,215.0	83,270.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Operations	0.0	363.2	3,184.1	446.6	1,446.3	1,721.8	657.3	626.7	-40.0	646.7	711.7
General Fund Unrestricted	0.0	363.2	1,333.5	331.2	339.7	1,614.9	289.8	298.5	307.5	316.7	326.2
General Fund Designated	0.0	0.0	1,550.6	-82.8	852.6	-98.3	108.5	113.2	-612.3	115.0	115.5
Other State Funds	0.0	0.0	300.0	198.2	254.0	205.2	259.0	215.0	264.8	215.0	270.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Formula Programs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Unrestricted	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<u>Formula Detail</u>											
Payment in Lieu of Taxes	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Unrestricted	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
National Forest Receipts	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Unrestricted	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Fisheries Taxes	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Unrestricted	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

# **Commerce, Community and Economic Development**

#### Initiatives

(thousands \$)

<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	FY20	FY21
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	363.2	3,184.1	446.6	1,446.3	1,721.8	657.3	626.7	-40.0	646.7	711.7
0.0	363.2	1,333.5	331.2	339.7	1,614.9	289.8	298.5	307.5	316.7	326.2
0.0	0.0	1,550.6	-82.8	852.6	-98.3	108.5	113.2	-612.3	115.0	115.5
0.0	0.0	300.0	198.2	254.0	205.2	259.0	215.0	264.8	215.0	270.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	185,500.0	187,900.0	192,500.0	194,900.0	192,500.0	193,940.0	116,500.0	118,700.0	116,500.0
0.0	0.0	50,500.0	52,700.0	52,500.0	54,700.0	52,500.0	54,260.0	33,500.0	35,700.0	33,500.0
0.0	0.0	0.0	200.0	0.0	200.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	135,000.0	135,000.0	140,000.0	140,000.0	140,000.0	139,680.0	83,000.0	83,000.0	83,000.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 363.2 0.0 363.2 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 363.2 3,184.1 0.0 363.2 1,333.5 0.0 0.0 1,550.6 0.0 0.0 300.0 0.0 0.0 300.0 0.0 0.0 185,500.0 0.0 0.0 50,500.0 0.0 0.0 0.0	0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0           0.0         363.2         3,184.1         446.6           0.0         363.2         1,333.5         331.2           0.0         0.0         1,550.6         -82.8           0.0         0.0         300.0         198.2           0.0         0.0         0.0         0.0           0.0         0.0         187,900.0           0.0         0.0         50,500.0         52,700.0           0.0         0.0         0.0         200.0           0.0         0.0         135,000.0         135,000.0	0.0         0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0         0.0           0.0         363.2         3,184.1         446.6         1,446.3           0.0         363.2         1,333.5         331.2         339.7           0.0         0.0         1,550.6         -82.8         852.6           0.0         0.0         300.0         198.2         254.0           0.0         0.0         300.0         198.2         254.0           0.0         0.0         0.0         0.0         0.0           0.0         0.0         185,500.0         187,900.0         192,500.0           0.0         0.0         50,500.0         52,700.0         52,500.0           0.0         0.0         0.0         200.0         0.0           0.0         0.0         135,000.0         140,000.0	0.0         0.0         0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0         0.0         0.0           0.0         363.2         3,184.1         446.6         1,446.3         1,721.8           0.0         363.2         1,333.5         331.2         339.7         1,614.9           0.0         0.0         1,550.6         -82.8         852.6         -98.3           0.0         0.0         300.0         198.2         254.0         205.2           0.0         0.0         0.0         0.0         0.0         0.0           0.0         0.0         185,500.0         187,900.0         192,500.0         194,900.0           0.0         0.0         50,500.0         52,700.0         52,500.0         54,700.0           0.0         0.0         135,000.0         135,000.0         140,000.0         140,000.0	0.0         0.0 <td>0.0         0.0<td>0.0         0.0<td>0.0         0.0</td></td></td>	0.0         0.0 <td>0.0         0.0<td>0.0         0.0</td></td>	0.0         0.0 <td>0.0         0.0</td>	0.0         0.0

Describe department assumptions for new initiatives appropriations estimates;

See assumptions detail.

# **Commerce, Community and Economic Development**

## **Baseline plus Initiatives**

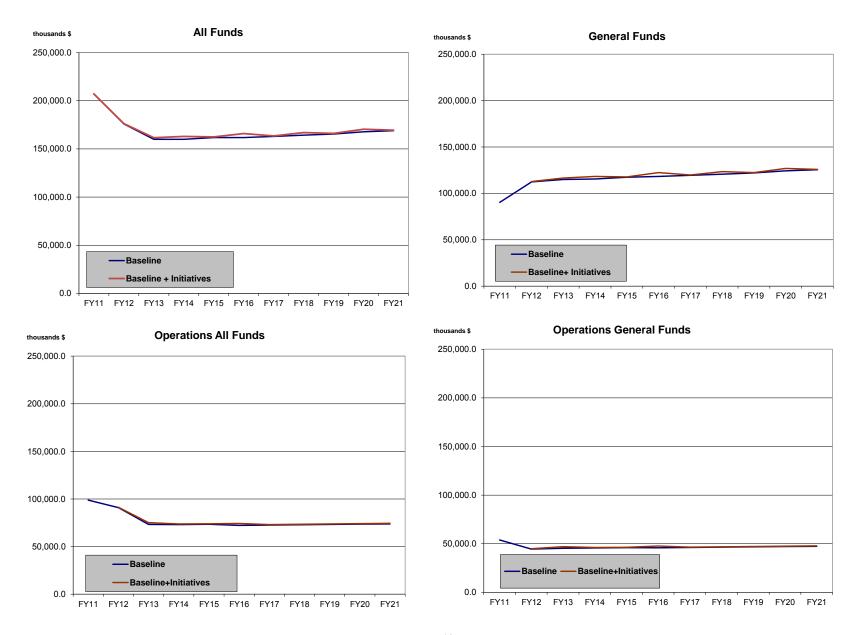
	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Total Appropriations General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	410,287.8	410,623.9	589,964.8	600,871.9	619,478.1	633,505.4	643,011.1	657,943.1	593,473.7	611,387.7	623,383.2
	117,236.7	153,096.3	216,905.2	229,035.2	241,476.1	257,215.1	266,264.5	280,926.1	273,395.5	290,173.9	301,779.1
	109,099.1	136,707.5	140,728.7	139,993.1	141,102.6	140,419.7	140,822.2	141,276.5	140,967.9	142,133.3	142,299.1
	76,016.8	39,057.4	174,119.1	174,180.9	179,236.7	179,207.9	179,261.7	179,077.8	122,447.6	122,417.8	122,642.3
	107,935.2	81,762.7	58,211.8	57,662.7	57,662.7	56,662.7	56,662.7	56,662.7	56,662.7	56,662.7	56,662.7
Operations General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	213,119.2	204,541.6	191,457.5	189,181.0	190,726.8	190,257.9	189,760.9	190,535.2	190,464.5	191,812.7	192,292.7
	43,592.3	35,800.3	37,760.2	36,906.6	37,087.1	38,529.9	37,376.6	37,560.5	37,748.6	37,961.2	38,050.9
	73,490.1	70,941.4	74,386.6	73,451.0	74,760.5	73,877.6	74,480.1	74,934.4	74,625.8	75,791.2	75,957.0
	30,208.3	34,317.2	34,378.9	34,440.7	34,496.5	34,467.7	34,521.5	34,657.6	34,707.4	34,677.6	34,902.1
	65,828.5	63,482.7	44,931.8	44,382.7	44,382.7	43,382.7	43,382.7	43,382.7	43,382.7	43,382.7	43,382.7
Formula Programs General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	67,103.4	63,065.9	45,065.0	44,465.9	44,465.9	44,465.9	44,465.9	44,465.9	44,465.9	44,465.9	44,465.9
	12,626.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4
	23,673.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6
	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
	27,203.4	25,125.9	7,125.0	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9
Formula Detail Payment in Lieu of Taxes General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	10,100.0	10,100.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	10,100.0	10,100.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0
National Forest Receipts General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	17,103.4	15,025.9	925.0	325.9	325.9	325.9	325.9	325.9	325.9	325.9	325.9
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	17,103.4	15,025.9	925.0	325.9	325.9	325.9	325.9	325.9	325.9	325.9	325.9
Fisheries Taxes General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

# **Commerce, Community and Economic Development**

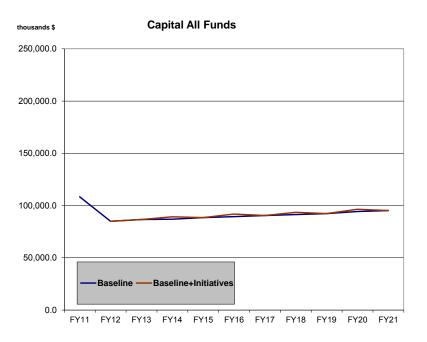
## **Baseline plus Initiatives**

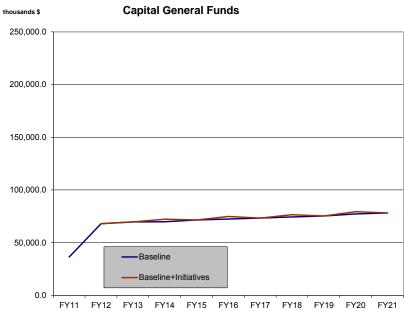
	<u>FY11</u>	FY12	FY13	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	FY20	FY21
AK Energy Authority/PCE	36,300.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0
General Fund Unrestricted	12,626.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4
General Fund Designated	23,673.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	146,015.8	141,475.7	146,392.5	144,715.1	146,260.9	145,792.0	145,295.0	146,069.3	145,998.6	147,346.8	147,826.8
General Fund Unrestricted	30,965.9	24,970.9	26,930.8	26,077.2	26,257.7	27,700.5	26,547.2	26,731.1	26,919.2	27,131.8	27,221.5
General Fund Designated	49,816.5	47,430.8	50,876.0	49,940.4	51,249.9	50,367.0	50,969.5	51,423.8	51,115.2	52,280.6	52,446.4
Other State Funds	26,608.3	30,717.2	30,778.9	30,840.7	30,896.5	30,867.7	30,921.5	31,057.6	31,107.4	31,077.6	31,302.1
Federal Funds	38,625.1	38,356.8	37,806.8	37,856.8	37,856.8	36,856.8	36,856.8	36,856.8	36,856.8	36,856.8	36,856.8
Capital	197,168.6	206,082.3	398,507.3	411,690.9	428,751.3	443,247.5	453,250.2	467,407.9	403,009.2	419,575.0	431,090.5
General Fund Unrestricted	73,644.4	117,296.0	179,145.0	192,128.6	204,389.0	218,685.2	228,887.9	243,365.6	235,646.9	252,212.7	263,728.2
General Fund Designated	35,609.0	65,766.1	66,342.1	66,542.1	66,342.1	66,542.1	66,342.1	66,342.1	66,342.1	66,342.1	66,342.1
Other State Funds	45,808.5	4,740.2	139,740.2	139,740.2	144,740.2	144,740.2	144,740.2	144,420.2	87,740.2	87,740.2	87,740.2
Federal Funds	42,106.7	18,280.0	13,280.0	13,280.0	13,280.0	13,280.0	13,280.0	13,280.0	13,280.0	13,280.0	13,280.0

### Commerce, Community and Economic Development-Core



### Commerce, Community and Economic Development-Core





# **Commerce, Community and Economic Development-Core**

# **Baseline Budget Growth 1/**

(thousands \$)

(thousands \$)	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	FY20	<u>FY21</u>
Total Appropriations	207,157.8	175,931.3	159,986.6	160,013.6	161,892.8	161,782.7	163,003.4	164,273.3	165,505.3	167,765.5	168,961.0
General Fund Undesignated	59.449.7	82.008.5	83,230.8	83.565.9	85,309.7	86.385.5	87,464.4	88,545.5	89.629.3	91,728.1	92,758.3
General Fund Designated	30,869.4	30,484.2	31,716.8	31,957.8	32,093.2	31,907.3	32,049.1	32,237.9	32,386.1	32,547.5	32,712.8
Other State Funds	57,129.7	19,765.9	19,917.2	19,917.2	19,917.2	19,917.2	19,917.2	19,917.2	19,917.2	19,917.2	19,917.2
Federal Funds	59,709.0	43,672.7	25,121.8	24,572.7	24,572.7	23,572.7	23,572.7	23,572.7	23,572.7	23,572.7	23,572.7
Operations	98,819.6	90,910.1	73,315.4	73,116.4	73,383.1	72,323.0	72,593.7	72,913.6	73,195.6	73,513.8	73,759.3
General Fund Undesignated	23,635.7	14,042.5	14,190.8	14,299.9	14,431.2	14,557.0	14,685.9	14,817.0	14,950.8	15,107.6	15,187.8
General Fund Designated	30,260.4	30,449.2	31,105.8	31,346.8	31,482.2	31,296.3	31,438.1	31,626.9	31,775.1	31,936.5	32,101.8
Other State Funds	11,321.2	15,025.7	15,177.0	15,177.0	15,177.0	15,177.0	15,177.0	15,177.0	15,177.0	15,177.0	15,177.0
Federal Funds	33,602.3	31,392.7	12,841.8	12,292.7	12,292.7	11,292.7	11,292.7	11,292.7	11,292.7	11,292.7	11,292.7
Formula Programs	30,803.4	28,725.9	10,725.0	10,125.9	10,125.9	10,125.9	10,125.9	10,125.9	10,125.9	10,125.9	10,125.9
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
Federal Funds	27,203.4	25,125.9	7,125.0	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9
<u>Formula Detail</u>											
Payment in Lieu of Taxes	10,100.0	10,100.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	10,100.0	10,100.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0
National Forest Receipts	17,103.4	15,025.9	925.0	325.9	325.9	325.9	325.9	325.9	325.9	325.9	325.9
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	17,103.4	15,025.9	925.0	325.9	325.9	325.9	325.9	325.9	325.9	325.9	325.9
Fisheries Taxes	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

## **Commerce, Community and Economic Development-Core**

## **Baseline Budget Growth 1/**

(thousands \$)

•	<u>FY11</u>	FY12	<u>FY13</u>	FY14	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	FY20	FY21
AK Energy Authority/PCE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	68,016.2	62,184.2	62,590.4	62,990.5	63,257.2	62,197.1	62,467.8	62,787.7	63,069.7	63,387.9	63,633.4
General Fund Undesignated	23,635.7	14,042.5	14,190.8	14,299.9	14,431.2	14,557.0	14,685.9	14,817.0	14,950.8	15,107.6	15,187.8
General Fund Designated	30,260.4	30,449.2	31,105.8	31,346.8	31,482.2	31,296.3	31,438.1	31,626.9	31,775.1	31,936.5	32,101.8
Other State Funds	7,721.2	11,425.7	11,577.0	11,577.0	11,577.0	11,577.0	11,577.0	11,577.0	11,577.0	11,577.0	11,577.0
Federal Funds	6,398.9	6,266.8	5,716.8	5,766.8	5,766.8	4,766.8	4,766.8	4,766.8	4,766.8	4,766.8	4,766.8
Capital	108,338.2	85,021.2	86,671.2	86,897.2	88,509.7	89,459.7	90,409.7	91,359.7	92,309.7	94,251.7	95,201.7
General Fund Undesignated	35,814.0	67,966.0	69,040.0	69,266.0	70,878.5	71,828.5	72.778.5	73,728.5	74.678.5	76,620.5	77.570.5
General Fund Designated	609.0	35.0	611.0	611.0	611.0	611.0	611.0	611.0	611.0	611.0	611.0
Other State Funds	45,808.5	4,740.2	4,740.2	4,740.2	4,740.2	4.740.2	4,740.2	4,740.2	4.740.2	4,740.2	4,740.2
Federal Funds	26,106.7	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0

<sup>1.</sup> Baseline wage and benefit increases are handled in the statewide spreadsheet.

#### Notes for FY11 Baseline Appropriations

See assumptions details.

Cruise Ship Passenger vessel tax projects not currenly included in baseline.

# **Commerce, Community and Economic Development-Core**

#### Initiatives

(thousands \$)

(thousands \$)	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	FY20	FY21
Total Appropriations	0.0	363.2	1,767.8	579.7	597.8	1,875.8	557.3	576.7	584.0	596.7	611.7
General Fund Undesignated	0.0	363.2	1,333.5	2,531.2	339.7	3,814.9	289.8	2,498.5	307.5	2,516.7	326.2
General Fund Designated	0.0	0.0	334.3	300.3	104.1	305.7	108.5	113.2	111.7	115.0	115.5
Other State Funds	0.0	0.0	100.0	148.2	154.0	155.2	159.0	165.0	164.8	165.0	170.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Operations	0.0	363.2	1,767.8	579.7	597.8	1,875.8	557.3	576.7	584.0	596.7	611.7
General Fund Undesignated	0.0	363.2	1,333.5	331.2	339.7	1,614.9	289.8	298.5	307.5	316.7	326.2
General Fund Designated	0.0	0.0	334.3	100.3	104.1	105.7	108.5	113.2	111.7	115.0	115.5
Other State Funds	0.0	0.0	100.0	148.2	154.0	155.2	159.0	165.0	164.8	165.0	170.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Formula Programs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Formula Detail											
Payment in Lieu of Taxes	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
National Forest Receipts	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Fisheries Taxes	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

# **Commerce, Community and Economic Development-Core**

#### Initiatives

(thousands \$)

.,	<u>FY11</u>	FY12	FY13	FY14	FY15	FY16	FY17	<u>FY18</u>	FY19	FY20	FY21
AK Energy Authority/PCE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	0.0	363.2	1,767.8	579.7	597.8	1,875.8	557.3	576.7	584.0	596.7	611.7
General Fund Undesignated	0.0	363.2	1,333.5	331.2	339.7	1,614.9	289.8	298.5	307.5	316.7	326.2
General Fund Designated	0.0	0.0	334.3	100.3	104.1	105.7	108.5	113.2	111.7	115.0	115.5
Other State Funds	0.0	0.0	100.0	148.2	154.0	155.2	159.0	165.0	164.8	165.0	170.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Capital	0.0	0.0	0.0	2,400.0	0.0	2,400.0	0.0	2,200.0	0.0	2,200.0	0.0
General Fund Undesignated	0.0	0.0	0.0	2,200.0	0.0	2,200.0	0.0	2,200.0	0.0	2,200.0	0.0
General Fund Designated	0.0	0.0	0.0	200.0	0.0	200.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Describe department assumptions for initiatives appropriations estimates;

See assumptions detail.

# **Commerce, Community and Economic Development-Core**

## **Baseline plus Initiatives**

	<u>FY11</u>	FY12	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	FY20	<u>FY21</u>
Total Appropriations General Fund Undesignated General Fund Designated Other State Funds Federal Funds	207,157.8	176,294.5	161,754.4	162,993.3	162,490.6	166,058.5	163,560.7	167,050.0	166,089.3	170,562.2	169,572.7
	59,449.7	82,371.7	84,564.3	86,097.1	85,649.4	90,200.4	87,754.2	91,044.0	89,936.8	94,244.8	93,084.5
	30,869.4	30,484.2	32,051.1	32,258.1	32,197.3	32,213.0	32,157.6	32,351.1	32,497.8	32,662.5	32,828.3
	57,129.7	19,765.9	20,017.2	20,065.4	20,071.2	20,072.4	20,076.2	20,082.2	20,082.0	20,082.2	20,087.2
	59,709.0	43,672.7	25,121.8	24,572.7	24,572.7	23,572.7	23,572.7	23,572.7	23,572.7	23,572.7	23,572.7
Operations General Fund Undesignated General Fund Designated Other State Funds Federal Funds	98,819.6	91,273.3	75,083.2	73,696.1	73,980.9	74,198.8	73,151.0	73,490.3	73,779.6	74,110.5	74,371.0
	23,635.7	14,405.7	15,524.3	14,631.1	14,770.9	16,171.9	14,975.7	15,115.5	15,258.3	15,424.3	15,514.0
	30,260.4	30,449.2	31,440.1	31,447.1	31,586.3	31,402.0	31,546.6	31,740.1	31,886.8	32,051.5	32,217.3
	11,321.2	15,025.7	15,277.0	15,325.2	15,331.0	15,332.2	15,336.0	15,342.0	15,341.8	15,342.0	15,347.0
	33,602.3	31,392.7	12,841.8	12,292.7	12,292.7	11,292.7	11,292.7	11,292.7	11,292.7	11,292.7	11,292.7
Formula Programs General Fund Undesignated General Fund Designated Other State Funds Federal Funds	30,803.4	28,725.9	10,725.0	10,125.9	10,125.9	10,125.9	10,125.9	10,125.9	10,125.9	10,125.9	10,125.9
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
	27,203.4	25,125.9	7,125.0	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9	6,525.9
Formula Detail Payment in Lieu of Taxes General Fund Undesignated General Fund Designated Other State Funds Federal Funds	10,100.0	10,100.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	10,100.0	10,100.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0	6,200.0
National Forest Receipts General Fund Undesignated General Fund Designated Other State Funds Federal Funds	17,103.4	15,025.9	925.0	325.9	325.9	325.9	325.9	325.9	325.9	325.9	325.9
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	17,103.4	15,025.9	925.0	325.9	325.9	325.9	325.9	325.9	325.9	325.9	325.9
Fisheries Taxes General Fund Undesignated General Fund Designated Other State Funds Federal Funds	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0	3,600.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

# **Commerce, Community and Economic Development-Core**

## **Baseline plus Initiatives**

	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	FY14	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	FY21
AK Energy Authority/PCE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	68,016.2	62,547.4	64,358.2	63,570.2	63,855.0	64,072.9	63,025.1	63,364.4	63,653.7	63,984.6	64,245.1
General Fund Undesignated	23,635.7	14,405.7	15,524.3	14,631.1	14,770.9	16,171.9	14,975.7	15,115.5	15,258.3	15,424.3	15,514.0
General Fund Designated	30,260.4	30,449.2	31,440.1	31,447.1	31,586.3	31,402.0	31,546.6	31,740.1	31,886.8	32,051.5	32,217.3
Other State Funds	7,721.2	11,425.7	11,677.0	11,725.2	11,731.0	11,732.2	11,736.0	11,742.0	11,741.8	11,742.0	11,747.0
Federal Funds	6,398.9	6,266.8	5,716.8	5,766.8	5,766.8	4,766.8	4,766.8	4,766.8	4,766.8	4,766.8	4,766.8
Capital	108,338.2	85,021.2	86,671.2	89,297.2	88,509.7	91,859.7	90,409.7	93,559.7	92,309.7	96,451.7	95,201.7
General Fund Undesignated	35,814.0	67,966.0	69,040.0	71,466.0	70,878.5	74,028.5	72,778.5	75,928.5	74,678.5	78,820.5	77,570.5
General Fund Designated	609.0	35.0	611.0	811.0	611.0	811.0	611.0	611.0	611.0	611.0	611.0
Other State Funds	45,808.5	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2	4,740.2
Federal Funds	26,106.7	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0	12,280.0

#### CORE AGENCY OPERATING BASELINE ASSUMPTIONS

# Banking & Securities Operating Baseline

B&S – Inflation factor of 2.75% applied to travel (for exams and examiner training), contractual and commodities.

B&S – Convert an existing position to an Administrative Officer and funding for the equivalent of two additional assistant AG positions. Increased legal services costs will be incurred from the following: increased enforcement under the new mortgage lending and money service business regulation programs; increased securities regulation enforcement; revisions to ANCSA proxy regulation statute; legislation to replace the current Securities Act with the Uniform Securities Act of 2002; and legal services for enforcement and interpretation after the revisions and act are adopted.

B&S – Three new securities examiner positions to handle the increased securities workload, additional work generated by ANCSA revisions and to handle increased investment advisor oversight and examinations required by the new federal Dodd-Frank Financial Reform Act of 2010. This adds to the state's oversight, those investment advisors whose assets under management are between \$25,000 and \$100,000. This increases the number of annual exams the division conducts by about 15 week-long exams, requiring one additional examiner.

B&S – Add an Office Assistant for the increased workload in the Securities/ANCSA regulation section.

# Corporations, Business, & Professional Licensing Operating Baseline

CBPL – Prescription Drug Monitoring program (PDMP) – A federal grant will be continued for implementation, maintenance and upgrades for the prescription controlled substance monitoring program under the Board of Pharmacy.

#### Community & Regional Affairs Operating Baseline

DCRA – Inflation of 2.75% applied to travel, contractual, commodities, and capital outlay.

DCRA – Rural Utility Business Advisor program (RUBA) - Reduce federal funding of the RUBA program. The program is currently funded through U.S. Environmental Protection Agency. Commerce was notified to anticipate reduction and eventual elimination of grant funding for the program.

DCRA – Payment in Lieu of Taxes (PILT) - Program is 100% funded through the U.S. Department of Interior. The distribution is formula driven and subject to federal appropriation levels. The Emergency Economic Stabilization Act of 2008 (Public Law 110-343) authorized full funding for the PILT program from 2008 through 2012. (formula)

DCRA – National Forest Receipts Program is 100% funded through U.S. Forest Service. Historically, funding is a distribution of 25% of income earned from activities in National Forests. The October 3, 2008 reauthorization of the Secure Rural Schools and Community Self-Determination Act of 2000 provided for increased funding through 2013. (formula)

#### <u>Division of Economic Development Operating Baseline</u>

- DED Applied a 1.5% inflation factor to Forestry, Tourism, Minerals, Fisheries, ARDORS and other programs.
- DED Adjustments to the Made in Alaska contract for increased operating cost.
- DED Based on a detailed analysis of historical costs for certain contract services, a 3% increase was projected in the Services expense line from FY13 forward; these increases are included under financing activities and are projected under "Designated General Fund".
- DED Based on a detailed analysis of historical costs for certain Supplies for financing activities, a projected 5% increase in the Commodities line from FY13 forward is included. These increases are associated with financing activities and are projected under "Designated General Fund".

# **Insurance Operating Baseline**

- INS Inflation of 2.75% applied to travel, contractual, commodities, and capital outlay.
- INS Converting to electronic notification for Bulletins, Orders, and other notices will replace current print/mail process and cost less.
- INS New web application to allow licensees to print their own licenses and renewals from the Insurance website rather than the current print/mail process.
- INS Convert to electronic storage system rather than pay space rent for archives.
- INS Send license renewal notification via email or electronic application rather than the current print/mail process. (A 3% annual increase in the number of licensees with an additional 2.75% to account for inflation).

### Serve Alaska Operating Baseline

Serve Alaska will be eligible for increased federal receipts with the Edward M. Kennedy Serve America Act of 2009. This legislation reauthorizes and expands national service programs. The number of AmeriCorps members (individuals) is increasing from 88,000 in 2010 to 250,000 in 2014. Serve Alaska administers two categories of national service programs: Learn and Serve America and AmeriCorps\*State. The small state formula funding under both of these programs is increasing. In addition Serve Alaska is eligible to apply for the AmeriCorps Competitive funding to expand the current programs and add new programs. Federal funding is to start increasing in FFY11-14 contingent upon budget approval.

## CORE AGENCY CAPITAL BASELINE ASSUMPTIONS

#### Community & Regional Affairs Capital Baseline

DCRA administers several federal grant programs in which funding will either be discontinued or was previously one-time funding. These federal funds fall under the Community Development grant authority that DCRA requests each year. The program receiving changes include: Community Coastal Impact Assistance Program, Sustainable Salmon Fund, Newtok Environmental Assessment, Coastal Impact Assistance Program, Flood Plain, Coastal Zone Management, Community Transportation Program, SE Mapping Project, and Hazard Mitigation Assistance grants.

DCRA – Phase II system replacement of the remaining 13 unreliable and unconsolidated systems. Over half of these systems are used by businesses and local governments to access state and community information.

# <u>Division of Economic Development Capital Baseline</u>

DED – Visitor Industry Research: continuation of the annual economic impact study based on the data gathered from the Alaska Visitor Statistics program (AVSP) and full funding in 2015 for the seventh AVSP data gathering on visitor numbers and spending. The economic impact study has had a historical base cost of \$150.0 per year and the AVSP has had a historical base cost of \$750.0 every five years. This level of funding has proven insufficient to maintain certain aspects of the contract. In order to maintain the longitudinal validity of the program, an estimated 15% increase is forecasted for each five year period.

DED – Baseline operating funding for the Alaska Manufacturing Extension Partnership (AMEP).

## **Insurance Capital Baseline**

INS – Re-engineering of Insurance business processes: This is a continuation of an ongoing project to convert to newer technology and take advantage of new efficiencies throughout the division's business processes.

INS – Document Imaging: Continuation of an ongoing project for scanning all historical and current documents into electronic technologies in all division locations.

## CORE AGENCY OPERATING INITIATIVES ASSUMPTIONS

#### Banking & Securities Operating Initiatives

B&S – New Outreach Coordinator and one Assistant Coordinator for outreach and consumer and investor education. New programs, such as the payday lending, are growing businesses with potential issues. In times of economic downturn, there is a corresponding increase in scams. The outreach and education program will work with the public, the military, schools and other organizations to heighten awareness of potential scams.

### Corporations, Business & Professional Licensing Operating Initiatives

CBPL – At the Boards request, collect \$10.0 from each federal and state agency that accesses the Big Game Commercial Services confidential Hunt Records database program. These funds will be used in support of the database.

## Community & Regional Affairs Operating Initiatives

DCRA – Local Government Assistance: The demand for public administration advice and assistance will grow due to the stressors caused by the poor economy, joblessness, migration, high energy prices and high turnover rate at the local level. These stressors will continue for several years before stabilizing or improving.

# **Division of Economic Development Operating Initiatives**

DED – Connect Alaska was initiated in 2010 through a transfer of a USDOC/National Telecommunications & Information Administration (NTIA) grant from the Denali Commission to DCCED/DED. Funds for this project are designated for staffing of the Alaska Broadband Task Force and the research to be conducted through Institute of Social and Economic Research (ISER). Additional federal funds are designated to the continuation of the Connect Alaska project. However, Connected Nation is the State of Alaska's "designated entity" and therefore manages these grant funds directly with agreement from the State of

Alaska. The state will provide in-kind match through participation of the Broadband Task Force, ARDORs, and other staff, as well as office space for one Connect Alaska staff person to be hired and detailed by Connected Nation.

DED – Alaska Micro Loan Fund: This program would promote economic development in Alaska by helping small businesses access critically needed capital to expand their businesses by providing short term, low interest loans. Loan funds would be used for typical business purposes such as working capital, purchasing machinery, equipment, raw materials, inventory, and leasehold improvements. Operating expenses of approximately \$79.8 per year would be covered by income produced by the fund. The cost projections include personal services for a Loan Closer I/II position that would be located in Juneau; initial setup expenses (supplies and equipment); contractual cost per employee, and the projected supplies and equipment. The position would be considered a permanent employee and retained through the FY21calculation period. In addition to these expenses, existing staff would conduct several outreach trips to promote the program; create and complete the necessary regulations.

DED – Halibut Charter Fishing: With the recent decision of the North Pacific Fisheries Management Council to make halibut charter fisheries limited entry, this places a major roadblock for Alaskan's wishing to remain in or enter the industry. The department proposes a loan program to make financing available for Alaskans to purchase charter permits which could be as much as \$100,000 each. This loan fund and program would be substantially similar to the highly successful Commercial Fishing Loan Fund. Operating expenses would be paid by the earnings of the fund, like other Division of Economic Development loan funds. Cost projections include personal services for an Accounting Technician I position that would be located in Juneau; initial set-up expenses (supplies and equipment); contractual cost per employee per year, and the projected supplies and equipment. The position would be a permanent employee and retained through the FY21calculation period. In addition to these expenses, existing staff would conduct several outreach trips to promote the program and create and complete the necessary regulations.

DED – Join the Bulk Fuel Revolving Loan Fund and the Bulk Fuel Bridge Loan programs: The Bulk Fuel Bridge Loan (Bridge Loan) program, authorized under AS 29.60.660 is administered by the Division of Community and Regional Affairs (DCRA). Not only does the program provide Bridge loans, it also provides business counseling and technical support to the borrower. However, it has had the unintended consequence of rewarding loan defaults. It has created a negative incentive for borrowers to remain eligible for the Bulk Fuel Revolving Loan Fund (Bulk Fuel) program, authorized under AS 42.45.250 and administered by the Alaska Energy Authority (AEA). Currently, an entity must be rejected for a Bulk Fuel loan by AEA to qualify for a Bridge Loan from DCRA. The Bridge loans are meant for fuel purchase and have an interest rate of 0%. Having the availability of Bridge loans has removed the incentive for a community to pay their Bulk Fuel bills and remain in the Bulk Fuel program. The obvious choice is to fail, thereby qualifying them to secure financing through AEA for the "zero interest rate" Bulk Fuel Bridge Loan program. The most important component of the Bridge Loan program, the business counseling and technical support provided with the loan, would remain unchanged with this proposal. The loans would be serviced by the Division of Economic Development. Operating expenses would be paid by the earnings of the fund, like other Division of Economic Development loan funds. The cost projections include personal services for an Accounting Technician II position

that would be located in Juneau; initial set-up expenses (supplies and equipment); contractual cost per employee per year, and the projected supplies and equipment. The position would be a permanent employee and retained through the FY21calculation period.

DED – Shellfish Mariculture: fund capitalization would provide Alaska's Shellfish Mariculture Industry with essential business financing to expand and successfully compete in seafood markets. Access to capital by Alaska's mariculturists is very limited, especially when the cash flow of these small operations is taken into account. The fund would be structured to recognize the unique operating profile of mariculture operations.

#### CORE AGENCY CAPITAL INITIATIVES ASSUMPTIONS

### Corporations, Business, and Professional Licensing Capital Initiatives

CBPL – Web-based licensing application and renewals for all 40 licensing programs: programming and implementation continued.

# Community & Regional Affairs Capital Initiatives

DCRA – Imaging project will allow files to be accessed by the eight office locations and make the public files more easily accessible and searchable.

### Division of Economic Development Capital Initiatives

DED – Develop and deploy an online Economic Performance Dashboard.

DED - EB-5 Regional Center: establish an EB-5 Statewide Regional Center for Alaska to attract foreign direct investment to fund targeted economic development projects. This project will finance the start-up and initial offerings of the EB-5 Regional Center, which will require legal, financial, and international marketing expertise to establish the center, attract projects, attract immigrant investors, and achieve organizational sustainability. The costs projected are for contractual expenses related directly to the application with U.S. Citizenship & Immigration Services (CIS) to establish the Center, obtain specialized legal counsel, and establish or contract for the organizational services to operate and market the Center.

DED – Phytosanitary Testing for Exported Seed Potatoes: this project provides two years of funding for the phytosanitary testing of seed potatoes for export to China. Due to the requirements of the negotiated trade protocol with China, this testing must take place at the UAF plant testing laboratory. This project is separate from any ongoing testing necessary for other seed

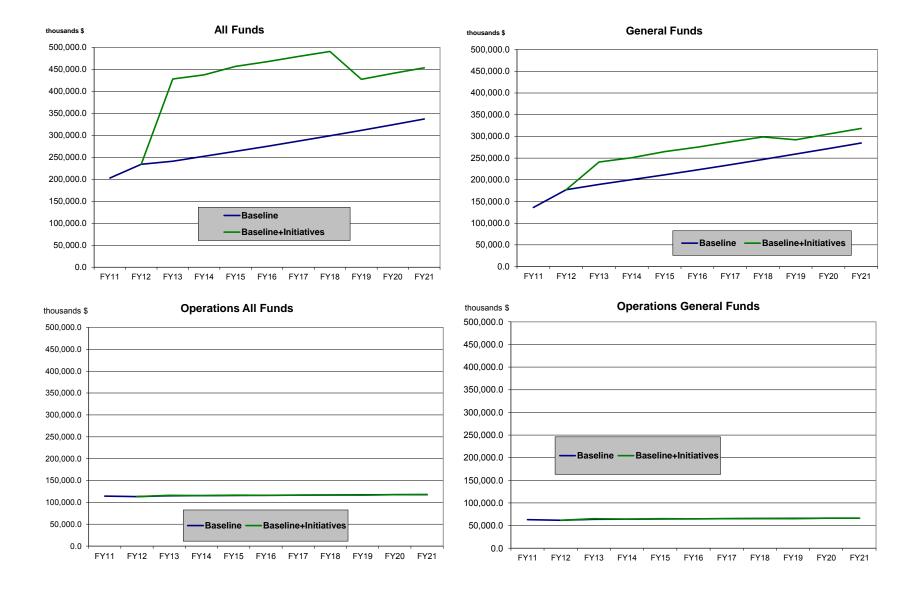
potato production and does not include funding for plantlet production, which is included in the DNR budget. Benefits include an FY12 \$2.8M in private capital investment and 250 tons of G5 seed potato exports to China; a projected FY13 additional private capital investment and an increase of 1,250 tons of G5 seed potato exports to China; cultivation of additional land in the Mat-Su Valley, Delta Junction and Nenana regions via leases and contracts; and development of a cost recovery mechanism that will pay for future phytosanitary testing costs. The costs are for contractual expenses related directly to the testing.

DED – Economic Development Facilitation: this project will fund two initiatives to address economic development functions that are not addressed or not adequately addressed by existing state programs or contracted services. It will provide seed funding to stimulate Cluster Development Initiatives and Competitive Economic Development Projects at the local, regional and statewide level through a juried grant program. Additionally, it will fund a Marketing and Branding Campaign to develop and standardize the Alaska brand across multiple platforms, develop and coordinate media outreach and online tools. Benerfits include: the creation of a durable Alaska brand that leverage existing brand investments for specific sectors; added value to all other economic development and outreach strategies by thorough implementation of a fully realized messaging system; consistent positioning and messaging about Alaska as a place to invest, do business, live and work; positive media coverage, business attitudes, and consideration by developers. Projections include personal services costs for two positions a 3% increase per year over the forecasted period.

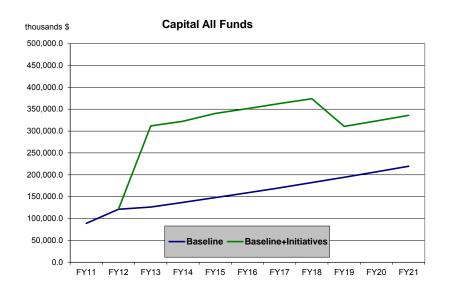
#### **Insurance Capital Initiatives**

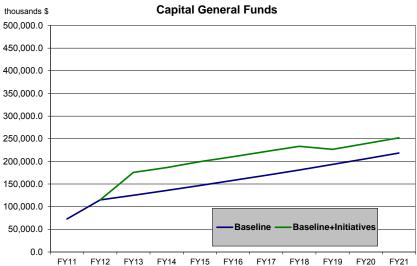
INS – New web applications to benefit the consumers for the division.

#### **Commerce, Community and Economic Development-Corporations**



#### **Commerce, Community and Economic Development-Corporations**





# **Commerce, Community and Economic Development-Corporations**

# **Baseline Budget Growth 1/**

(thousands \$)

<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	FY14	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	FY19	FY20	<u>FY21</u>
203,130.0	234,329.4	241,294.1	252,511.7	263,639.0	275,100.9	286,850.4	299,103.1	311,508.4	324,275.5	337,210.5
57,787.0	70,724.6	81,840.9	92,438.1	103,326.7	114,514.7	126,010.3	137,822.1	149,958.7	162,429.1	175,194.6
78,229.7	106,223.3	107,461.3	107,918.1	108,156.8	108,410.7	108,664.6	108,925.4	109,194.1	109,470.8	109,470.8
18,887.1	19,291.5	18,901.9	19,065.5	19,065.5	19,085.5	19,085.5	19,265.6	19,265.6	19,285.6	19,455.1
48,226.2	38,090.0	33,090.0	33,090.0	33,090.0	33,090.0	33,090.0	33,090.0	33,090.0	33,090.0	33,090.0
114,299.6	113,268.3	114,958.0	115,618.0	115,897.4	116,213.1	116,509.9	116,994.9	117,308.9	117,652.2	117,821.7
19,956.6	21,394.6	22,235.9	22,275.5	22,316.2	22,358.0	22,400.9	22,445.0	22,490.3	22,536.9	22,536.9
43,229.7	40,492.2	41,730.2	42,187.0	42,425.7	42,679.6	42,933.5	43,194.3	43,463.0	43,739.7	43,739.7
18,887.1	19,291.5	18,901.9	19,065.5	19,065.5	19,085.5	19,085.5	19,265.6	19,265.6	19,285.6	19,455.1
32,226.2	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0
36,300.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0
12,626.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4
23,673.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	203,130.0 57,787.0 78,229.7 18,887.1 48,226.2 114,299.6 19,956.6 43,229.7 18,887.1 32,226.2 36,300.0 12,626.4 23,673.6 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0	203,130.0 234,329.4 57,787.0 70,724.6 78,229.7 106,223.3 18,887.1 19,291.5 48,226.2 38,090.0  114,299.6 113,268.3 19,956.6 21,394.6 43,229.7 40,492.2 18,887.1 19,291.5 32,226.2 32,090.0  36,300.0 34,340.0 12,626.4 10,829.4 23,673.6 23,510.6 0.0	203,130.0 234,329.4 241,294.1 57,787.0 70,724.6 81,840.9 78,229.7 106,223.3 107,461.3 18,887.1 19,291.5 18,901.9 48,226.2 38,090.0 33,090.0 114,299.6 113,268.3 114,958.0 19,956.6 21,394.6 22,235.9 43,229.7 40,492.2 41,730.2 18,887.1 19,291.5 18,901.9 32,226.2 32,090.0 32,090.0 36,300.0 34,340.0 34,340.0 12,626.4 10,829.4 10,829.4 23,673.6 23,510.6 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	203,130.0         234,329.4         241,294.1         252,511.7           57,787.0         70,724.6         81,840.9         92,438.1           78,229.7         106,223.3         107,461.3         107,918.1           18,887.1         19,291.5         18,901.9         19,065.5           48,226.2         38,090.0         33,090.0         33,090.0           114,299.6         113,268.3         114,958.0         115,618.0           19,956.6         21,394.6         22,235.9         22,275.5           43,229.7         40,492.2         41,730.2         42,187.0           18,887.1         19,291.5         18,901.9         19,065.5           32,226.2         32,090.0         32,090.0         32,090.0           36,300.0         34,340.0         34,340.0         34,340.0           12,626.4         10,829.4         10,829.4         10,829.4           23,673.6         23,510.6         23,510.6         23,510.6           0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0           0.0         0.0         0.0         0.0           0	203,130.0         234,329.4         241,294.1         252,511.7         263,639.0           57,787.0         70,724.6         81,840.9         92,438.1         103,326.7           78,229.7         106,223.3         107,461.3         107,918.1         108,156.8           18,887.1         19,291.5         18,901.9         19,065.5         19,065.5           48,226.2         38,090.0         33,090.0         33,090.0         33,090.0           114,299.6         113,268.3         114,958.0         115,618.0         115,897.4           19,956.6         21,394.6         22,235.9         22,275.5         22,316.2           43,229.7         40,492.2         41,730.2         42,187.0         42,425.7           18,887.1         19,291.5         18,901.9         19,065.5         19,065.5           32,226.2         32,090.0         32,090.0         32,090.0         32,090.0           36,300.0         34,340.0         34,340.0         34,340.0         34,340.0           36,300.0         34,340.0         34,340.0         34,340.0         34,340.0           36,307.6         23,510.6         23,510.6         23,510.6         23,510.6           0.0         0.0         0.0         0.0	203,130.0 234,329.4 241,294.1 252,511.7 263,639.0 275,100.9 57,787.0 70,724.6 81,840.9 92,438.1 103,326.7 114,514.7 78,229.7 106,223.3 107,461.3 107,918.1 108,156.8 108,410.7 18,887.1 19,291.5 18,901.9 19,065.5 19,065.5 19,085.5 48,226.2 38,090.0 33,090.0 33,090.0 33,090.0 33,090.0 114,299.6 113,268.3 114,958.0 115,618.0 115,897.4 116,213.1 19,956.6 21,394.6 22,235.9 22,275.5 22,316.2 22,358.0 43,229.7 40,492.2 41,730.2 42,187.0 42,425.7 42,679.6 18,887.1 19,291.5 18,901.9 19,065.5 19,065.5 19,085.5 32,226.2 32,090.0 32,090.0 32,090.0 32,090.0 32,090.0 36,300.0 34,340.0 34,340.0 34,340.0 34,340.0 34,340.0 12,626.4 10,829.4 10,829.4 10,829.4 10,829.4 10,829.4 23,673.6 23,510.6 23,510.6 23,510.6 23,510.6 23,510.6 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	203,130.0         234,329.4         241,294.1         252,511.7         263,639.0         275,100.9         286,850.4           57,787.0         70,724.6         81,840.9         92,438.1         103,326.7         114,514.7         126,010.3           78,229.7         106,223.3         107,461.3         107,918.1         108,156.8         108,410.7         108,664.6           18,887.1         19,291.5         18,901.9         19,065.5         19,065.5         19,085.5         19,085.5           48,226.2         38,090.0         33,090.0         33,090.0         33,090.0         33,090.0         33,090.0           114,299.6         113,268.3         114,958.0         115,618.0         115,897.4         116,213.1         116,509.9           19,956.6         21,394.6         22,235.9         22,275.5         22,316.2         22,358.0         22,400.9           43,229.7         40,492.2         41,730.2         42,187.0         42,425.7         42,679.6         42,935.5           18,887.1         19,291.5         18,901.9         19,065.5         19,065.5         19,085.5         19,085.5           32,262.2         32,090.0         32,090.0         32,090.0         32,090.0         32,090.0         32,090.0         32,090.0<	203,130.0         234,329.4         241,294.1         252,511.7         263,639.0         275,100.9         286,850.4         299,103.1           57,787.0         70,724.6         81,840.9         92,438.1         103,326.7         114,514.7         126,010.3         137,822.1           78,229.7         106,223.3         107,461.3         107,918.1         108,156.8         108,410.7         108,664.6         108,925.4           18,887.1         19,291.5         18,901.9         19,065.5         19,065.5         19,085.5         19,085.5         19,265.6           48,226.2         38,090.0         33,0	203,130.0   234,329.4   241,294.1   252,511.7   263,639.0   275,100.9   286,850.4   299,103.1   311,508.4	103,130.0

## **Commerce, Community and Economic Development-Corporations**

# **Baseline Budget Growth 1/**

(thousands \$)

33333 4)	<u>FY11</u>	FY12	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
AK Energy Authority/PCE	36,300.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0
General Fund Undesignated	12,626.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4
General Fund Designated	23,673.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	77,999.6	78,928.3	80,618.0	81,278.0	81,557.4	81,873.1	82,169.9	82,654.9	82,968.9	83,312.2	83,481.7
General Fund Undesignated	7,330.2	10,565.2	11,406.5	11,446.1	11,486.8	11,528.6	11,571.5	11,615.6	11,660.9	11,707.5	11,707.5
General Fund Designated	19,556.1	16,981.6	18,219.6	18,676.4	18,915.1	19,169.0	19,422.9	19,683.7	19,952.4	20,229.1	20,229.1
Other State Funds	18,887.1	19,291.5	18,901.9	19,065.5	19,065.5	19,085.5	19,085.5	19,265.6	19,265.6	19,285.6	19,455.1
Federal Funds	32,226.2	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0
Capital	88,830.4	121,061.1	126,336.1	136,893.7	147,741.6	158,887.8	170,340.5	182,108.2	194,199.5	206,623.3	219,388.8
General Fund Undesignated	37,830.4	49,330.0	59,605.0	70,162.6	81,010.5	92,156.7	103,609.4	115,377.1	127,468.4	139,892.2	152,657.7
General Fund Designated	35,000.0	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	16,000.0	6,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0

<sup>1.</sup> Baseline wage and benefit increases are handled in the statewide spreadsheet.

#### Notes for FY11 Baseline Appropriations

FY11 Baseline Capital was determined using preadsheet dated 09.02.2010 CCED Capital projects.

# **Commerce, Community and Economic Development-Corporations**

#### Initiatives

(thousands \$)

(thousands \$)	<u>FY11</u>	<u>FY12</u>	FY13	FY14	FY15	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	FY20	FY21
Total Appropriations	0.0	0.0	1,416.3	-133.1	848.5	-154.0	100.0	50.0	-624.0	50.0	100.0
General Fund Undesignated	0.0	0.0	50,500.0	50,500.0	52,500.0	52,500.0	52,500.0	52,060.0	33,500.0	33,500.0	33,500.0
General Fund Designated	0.0	0.0	1,216.3	-183.1	748.5	-204.0	0.0	0.0	-724.0	0.0	0.0
Other State Funds	0.0	0.0	135,200.0	135,050.0	140,100.0	140,050.0	140,100.0	139,730.0	83,100.0	83,050.0	83,100.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Operations	0.0	0.0	1,416.3	-133.1	848.5	-154.0	100.0	50.0	-624.0	50.0	100.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	1,216.3	-183.1	748.5	-204.0	0.0	0.0	-724.0	0.0	0.0
Other State Funds	0.0	0.0	200.0	50.0	100.0	50.0	100.0	50.0	100.0	50.0	100.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Formula Programs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<u>Formula Detail</u>											
Payment in Lieu of Taxes	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
National Forest Receipts	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Fisheries Taxes	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

## **Commerce, Community and Economic Development-Corporations**

#### Initiatives

(thousands \$)

	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
AK Energy Authority/PCE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	0.0	0.0	1,416.3	-133.1	848.5	-154.0	100.0	50.0	-624.0	50.0	100.0
General Fund Undesignated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	1,216.3	-183.1	748.5	-204.0	0.0	0.0	-724.0	0.0	0.0
Other State Funds	0.0	0.0	200.0	50.0	100.0	50.0	100.0	50.0	100.0	50.0	100.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Capital	0.0	0.0	185,500.0	185,500.0	192,500.0	192,500.0	192,500.0	191,740.0	116,500.0	116,500.0	116,500.0
General Fund Undesignated	0.0	0.0	50,500.0	50,500.0	52,500.0	52,500.0	52,500.0	52,060.0	33,500.0	33,500.0	33,500.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	135,000.0	135,000.0	140,000.0	140,000.0	140,000.0	139,680.0	83,000.0	83,000.0	83,000.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Describe department assumptions for new initiatives appropriations estimates;

See assumptions detail.

# **Commerce, Community and Economic Development-Corporations**

## **Baseline plus Initiatives**

	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Total Appropriations General Fund Undesignated General Fund Designated Other State Funds Federal Funds	203,130.0	234,329.4	428,210.4	437,878.6	456,987.5	467,446.9	479,450.4	490,893.1	427,384.4	440,825.5	453,810.5
	57,787.0	70,724.6	132,340.9	142,938.1	155,826.7	167,014.7	178,510.3	189,882.1	183,458.7	195,929.1	208,694.6
	78,229.7	106,223.3	108,677.6	107,735.0	108,905.3	108,206.7	108,664.6	108,925.4	108,470.1	109,470.8	109,470.8
	18,887.1	19,291.5	154,101.9	154,115.5	159,165.5	159,135.5	159,185.5	158,995.6	102,365.6	102,335.6	102,555.1
	48,226.2	38,090.0	33,090.0	33,090.0	33,090.0	33,090.0	33,090.0	33,090.0	33,090.0	33,090.0	33,090.0
Operations General Fund Undesignated General Fund Designated Other State Funds Federal Funds	114,299.6	113,268.3	116,374.3	115,484.9	116,745.9	116,059.1	116,609.9	117,044.9	116,684.9	117,702.2	117,921.7
	19,956.6	21,394.6	22,235.9	22,275.5	22,316.2	22,358.0	22,400.9	22,445.0	22,490.3	22,536.9	22,536.9
	43,229.7	40,492.2	42,946.5	42,003.9	43,174.2	42,475.6	42,933.5	43,194.3	42,739.0	43,739.7	43,739.7
	18,887.1	19,291.5	19,101.9	19,115.5	19,165.5	19,135.5	19,185.5	19,315.6	19,365.6	19,335.6	19,555.1
	32,226.2	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0
Formula Programs General Fund Undesignated General Fund Designated Other State Funds Federal Funds	36,300.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0
	12,626.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4
	23,673.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Formula Detail Payment in Lieu of Taxes General Fund Undesignated General Fund Designated Other State Funds Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
National Forest Receipts General Fund Undesignated General Fund Designated Other State Funds Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Fisheries Taxes General Fund Undesignated General Fund Designated Other State Funds Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

# **Commerce, Community and Economic Development-Corporations**

## **Baseline plus Initiatives**

	<u>FY11</u>	FY12	FY13	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	FY20	FY21
AK Energy Authority/PCE	36,300.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0	34,340.0
General Fund Undesignated	12,626.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4	10,829.4
General Fund Designated	23,673.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6	23,510.6
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	77,999.6	78,928.3	82,034.3	81,144.9	82,405.9	81,719.1	82,269.9	82,704.9	82,344.9	83,362.2	83,581.7
General Fund Undesignated	7,330.2	10,565.2	11,406.5	11,446.1	11,486.8	11,528.6	11,571.5	11,615.6	11,660.9	11,707.5	11,707.5
General Fund Designated	19,556.1	16,981.6	19,435.9	18,493.3	19,663.6	18,965.0	19,422.9	19,683.7	19,228.4	20,229.1	20,229.1
Other State Funds	18,887.1	19,291.5	19,101.9	19,115.5	19,165.5	19,135.5	19,185.5	19,315.6	19,365.6	19,335.6	19,555.1
Federal Funds	32,226.2	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0	32,090.0
Capital	88,830.4	121,061.1	311,836.1	322,393.7	340,241.6	351,387.8	362,840.5	373,848.2	310,699.5	323,123.3	335,888.8
General Fund Undesignated	37,830.4	49,330.0	110,105.0	120,662.6	133,510.5	144,656.7	156,109.4	167,437.1	160,968.4	173,392.2	186,157.7
General Fund Designated	35,000.0	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1	65,731.1
Other State Funds	0.0	0.0	135,000.0	135,000.0	140,000.0	140,000.0	140,000.0	139,680.0	83,000.0	83,000.0	83,000.0
Federal Funds	16,000.0	6,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0

#### CORPORATIONS OPERATING BASELINE ASSUMPTIONS

### Alaska Seafood Marketing Institute Operating Baseline

ASMI - Inflation adjustment calculation of 2.75% against \$7.9 million general funds. Starting FY14 through FY20, a 2.75% inflation amount has been added on the UGF line (see ASMI New Initiatives). Starting in FY13, ASMI assessments are expected to increase 3% annually as the corresponding ex-vessel value for Alaska Seafood is anticipated to rise from the base of \$7,500.0.

### Alaska Aerospace Corporation Operating Baseline

AAC – An inflation factor was applied to expenditures. Alaska Aerospace generates its costs and revenues by supporting the contracts obtained via responses to RFP's; generally these have been with the federal government's Department of Defense. Missile Defense Agency (MDA), AAC's primary customer for the last seven years who has paid all of the operating expenses, will not extend the contract option to continue funding AAC beyond August 31, 2010. For FY12 through FY15, AAC is turning to the State of Alaska for an annual sustainment funding as AAC transitions from MDA coverage. Alaska Aerospace continues to seek opportunities with commercial customers.

### Alaska Energy Authority Operating Baseline

AEA – Power Cost Equalization-Reduced fuel prices.

AEA – Services shift from capital to operating to provide a balance between program management and project management and provide an increase in technical assistance.

# Alaska Industrial Development and Export Authority Operating Baseline

AIDEA – The number of finance development projects should increase by five by FY14 (11 total projects) and by an additional four projects by FY18 (15 total projects). It is estimated that each project manager can manage four ongoing projects and continue to provide assistance in evaluating new projects. Estimate adding a new project manager in FY14, an estimated cost of \$143.6 and in FY18 an estimated cost of \$160.1.

AIDEA – Additional professional staff will require administrative support; 1.0 FTE of administrative assistant position is added in FY15 (estimated cost \$40.3) and in FY19 (estimated cost \$77.7).

AIDEA – Based on projected increases in loan participations, an additional 1.0 FTE of a junior loan officer will be required to support senior loan officers in underwriting and monitoring loan performance in the loan participation program in FY13 and an additional 1.0 FTE senior loan officer will be needed in FY21.

AIDEA – Anticipated need for travel for evaluation of new projects, to increase outreach into rural and interior Alaska and for continuing education of professional staff. Projected increase of \$20.0 in FY14, FY16, FY18 and FY20 is included.

### Regulatory Commission of Alaska Operating Baseline

RCA anticipates increased efforts may be required to assure reliable service from small aging rural utilities. Add a Utility Financial Analyst (UFA) II and Utility Engineering Analyst (UEA) III to focus on issue. (In 2012 add two positions estimated cost \$242.9. Funding through Regulatory Cost Charges)

RCA anticipates substantial resources will be required to process the TAPS intrastate rates and strategic reconfiguration matters filed in ten dockets. Hearings will begin in FY12 and the RCA will be sending one or more commissioners and staff to Washington, D.C. for several weeks of hearings. In addition, it is anticipated that videoconferencing technology will be installed to allow additional commissioner participation from Alaska. The RCA may require an additional UFA III, UEA III, contract personnel, and outside legal counsel. Add two positions \$254.4 and contract Administrative Law Judge \$412.5. Beginning 2014 add contract attorney \$225.0. Funding through Regulatory Cost Charges.

# CORPORATIONS CAPITAL BASELINE ASSUMPTIONS

Alaska Energy Authority Capital Baseline

AEA – Capital budget reduction \$5 million.

# CORPORATIONS OPERATING INITIATIVES ASSUMPTIONS

# Alaska Energy Authority Operating Initiatives

AEA – Circuit rider program requires additional support to maintain power systems in 90 villages; 25 villages per annual application process.

AEA – Provide training in collaboration with AVTEC for Bulk Fuel and Power Plant operators.

### Alaska Industrial Development and Export Authority Operating Initiatives

AIDEA's Strategic Plan recommends that the Authority continue to expand and add projects to its Development Finance portfolio and make use of its Commercial Finance capabilities to advance economic development in Alaska. Both tasks will require the Authority to supplement in-house staff with professional services in order to continue to increase AIDEA's capacity:

- To evaluate development finance projects and assist AIDEA in reaching its strategic objective of increasing Development Finance portfolio.
- To add targeted new economic development financing tools to support economic development and job growth.
- To provide financial and business feasibility analysis of needed economic infrastructure projects for the Administration, other state departments, and the Legislature.
- To contribute to the state's overall economic development efforts.

# Regulatory Commission of Alaska Operating Initiatives

RCA – Massive capital investments by electric and natural gas utilities in the Railbelt may trigger rate cases which could dramatically alter the cost of utility services. RCA will require an additional Utility Financial Analyst (UFA) III and half-time Utility Engineering Analyst (UEA) III to manage six major rate cases.

RCA – If Instate Gas Bullet Line is pursued, RCA anticipates a legislative liaison for two years while legislation is considered and passed (FY13). In addition, a contract administrative law judge, UFA II, UEA III, and support staff would be required for the initial filings and rate case (FY15-FY18. In 2015, add 2.5 legislative liaison positions, and contract administrative law judge. Positions continue through 2018. Funding through Regulatory Cost Charges).

RCA – If spur line(s), off an interstate natural gas pipeline, are constructed to deliver natural gas in-state, the RCA anticipates the need for a contract administrative law judge (ALJ), UEA III, UFA III, and 1/2 Paralegal II as support for the initial filings and rate case. In 2013 add 2.5 positions \$308.1 and contract ALJ \$412.5. Funding through Regulatory Cost Charges).

RCA – Federal mandates, if the federal government implements a cap and trade/carbon tax, the RCA may require a UFA III and half time UEA III as staff support to establish rates for or approve contracts between utilities. (In 2013, add 1.5 positions \$198.5. Funding through Regulatory Cost Charges).

## CORPORATIONS CAPITAL INITIATIVES ASSUMPTIONS

## Alaska Energy Authority Capital Initiatives

AEA – Implement Alaska Energy Plan recommendations for NonRailbelt only. General funds and other sources will be invested in renewable energy initiatives to replace diesel.

AEA – Fund Rural Power System Upgrades (village power systems).

AEA – Collaborate with Alaska Center for Energy & Power and Denali Commission to initiate Emerging Technology grant program.