State of Alaska
FY2008 Governor's Operating Budget

University of Alaska
Statewide Services
Component Budget Summary

Component: Statewide Services

Contribution to Department's Mission

The University of Alaska inspires learning, and advances and disseminates knowledge through teaching, research, and public service, emphasizing the North and its diverse peoples.

Core Services

The University of Alaska System is composed of several major units: the system office; three separately accredited institutions, University of Alaska Anchorage (UAA), University of Alaska Fairbanks (UAF), and University of Alaska Southeast (UAS); and one separately accredited community college, Prince William Sound Community College (PWSCC) that reports through UAA.

Each of the three major institutions is led by a chancellor who reports to the president of the university system, who in turn reports to the Board of Regents. The Board has 10 members with 8-year appointments and a student regent with a 2-year appointment; they are appointed by the governor and confirmed by the legislature. System administrators reporting to the president include the university's executives in the areas of administration, university relations, academic affairs and research, information technology, and legal counsel. While the system office does not deliver any academic degrees or certificates, direct any research programs, or engage in any public service per se, it plays important internal coordinating and external advocacy roles. As well, it provides services to the campuses that are not replicated at the campus level.

Examples of this coordinating function include:
  overseeing the development of academic initiatives, including the state and federal agendas;
  ➢ articulating course credits for students transferring between campuses;
  ➢ linking the university's training programs with large statewide employers;
  ➢ ensuring an appropriately focused academic mission for each major campus;
  ➢ encouraging collaborative research and instructional programs across campuses;
  ➢ supporting campus-based student services and enrollment management systems;
  ➢ leading and staffing a wide variety of consultative councils and governance groups;
  ➢ developing the annual operating and capital budgets; and
  ➢ ensuring appropriate information technology investment.
  ➢
Examples of direct services provided by the system to the campuses include providing:
  direction for the university's annual drives for funding from the state legislature and Congress;
  ➢ enhancement of the image of the university system with the public of the state;
  ➢ aspects of the human resources and labor relations functions, e.g., payroll, benefits, labor relations, classification
  ➢ and compensation;
  legal counsel;
  ➢ numerous financial services including the accounting system, land management, risk management, institutional
  ➢ research and management reporting, audit, treasury, debt management, control, and procurement oversight;
  staff support for the Board of Regents and primary responsibility for ensuring implementation of Board policy and
  ➢ direction;
  representation of the university with state and federal officials and agencies; and
  ➢ implementation and management of information technology networks and student, finance, and human resources
  ➢ information systems.

FY2008 Resources Allocated to Achieve Results	
FY2008 Component Budget: $46,102,600	**Personnel:**
	Full time 148
	Part time 0
	Total 148

Key Component Challenges

Statewide Services provides strategic leadership and support to the campuses as they deliver their mission of research, instruction, and service. In addition, the Statewide office provides direct services to the public, regents, and faculty. With responsibilities for staff functions as well as for direct operation, the Statewide office places a high priority on the efficient delivery of its programs and operational priorities.

- Pursuant to these values, the Statewide office seeks to advance-both directly and in conjunction with the campuses-the three major goals increasingly identified as primary for the university:
  (1)   Meet the large workforce needs tied to construction of the natural gas pipeline,
  (2)   Advance new research opportunities, including those associated with International Polar Year (IPY), and
  (3)   Continue to implement cost-saving significant technological developments that will enable increased faculty and staff effectiveness

- Statewide must continue to promote solutions for major state issues that significantly impact the ability of UA campuses to provide services. Pressing issues include rising cost of state managed retirement systems, the cost of health care for employees, and the ability to maintain existing facilities.

- Statewide coordination and leadership in moving competitive university research as an industry for Alaska is important. The Vice President for Academic Affairs and Research is leading the state planning for science and technology and economic development. Coordination among state leaders and agencies is key to success.

- Statewide Services coordinates the UA federal agenda and requests. With tightening federal funding, some UA programs can be adversely impacted. Statewide is actively planning alternative strategies for programs and ways to mitigate impacts.

- Statewide Services will continue providing leadership for developing a focused and limited number of new academic programs, research directions, distance education program options, student service enhancements and information technology enhancements.

A more comprehensive listing of challenges facing Statewide Services include:
      Meet the Board of Regent's Strategic Plan 2009 Goals and Objectives
      Continue Performance Based Budgeting:
            Increasing student enrollment
            Retaining students
            Expanding University Generated Revenue
            Expanding Research Grant Funding in Priority Areas
            Increasing the Number of Graduates in Programs directed at high demand jobs
            Strategic Enrollment Management Planning
            Academic Program Outcomes Assessment
      Advance Academic Program Planning Process
      Facilitate New Academic Programs
      Expand Delivery of Behavioral Health Programs consistent with the UA and the Mental Health Trust plan
      Expand and Improve access to UA's Distance Delivered Programs
      Manage Retirement and Health Care Benefit Programs
      Improve Financial Aid Process and Financial Aid Availability
      Address intellectual property and technology transfer issues to enhance revenue capacity
      Lead administrative efficiency project implementations to meet Accountability and Sustainability Goals

        Banner Workflow
        Digital Document Imaging
        Network Bandwidth Management
        Faculty Workload
        Grants and Contract Management
        Facility and Space Management System Implementation
        Procurement Alignment with State
Enhance staff and faculty professional development programs
Reward strong and lasting program collaborations between campuses
Strengthen Multi-year capital budget planning process
Manage Health Care and Pension Issues
Increase Private Giving and Endowment funding
Implement findings of SWOT Analysis
Business Continuity Planning and redundancy strategies
Insurance costs are rising fast and UA needs to be better prepared for a disaster

Significant Changes in Results to be Delivered in FY2008

A number of significant changes listed in this section are based on new program requests in the Board of Regents' approved FY08 operating requests. The Governor's budget only includes funding for the non-discretionary operating cost increases; therefore the changes will be less than stated:

- Through the FY08 Student Success funding request, increase college and workforce readiness through early assessment and focused intervention.
- Fully implement the document imaging project to improve efficiency through timely and consistent access to documents across the system.
- Integrated Academic Planning across high demand areas to maximize available resources.
- Expand partnerships for health programs with the private sector, foundations, and other external sources.
- Facilitate budget and program enhancements in health, distance education, WWAMI, dental hygiene
- Complete priority Accountability and Sustanability projects.
- Enhance research capacity.
- Increase course content via distance ed through coordinating offerings systemwide.
- Integrating knowledge, expertise and program delivery from K12 Outreach efforts with UA schools and colleges of education
- Support alignment of educational and vocational training providers with UA in addressing workforce training needs
- Improve risk management operations and be better prepared for disaster in risk management to lead a systemwide approach to the challenge.
- Continue public's support of the University of Alaska through marketing campaigns and surveys.
- Increase levels of private giving through increased Foundation support.

Major Component Accomplishments in 2006

- Continued coordination of the ACT/College Savings Plan. Alaska residents account for over $100 million of the $2.2 billion held in trust for students to access for higher education costs. Of the 16,000 Alaskan College Savings account 55 percent belong to families with income under $50 thousand, thus reaching those students who need to save most. UA partnership program with PFD makes savings for these moderate and low income families possible. Morningstar, a nationally recognized investment research firm, ranks UA's college saving plan as one of the top five IRS-529 plans in the nation.
- Continued coordination of the UA Scholars. 696 UA Scholars have graduated from degree and certificate programs since its inception, nearly all are living in state and 82 percent are working in Alaska.
- Directed the celebration of the 50th Anniversary of the writing of the State's Constitution including Conference of Young Alaskans, production of the 49th Star documentary.
- Led Performance Based Budget Processes Systemwide
- Organized and presented systemwide workshops for department chairs, deans and directors, dealing both with basic skills development and strategic management issues
- Developed comprehensive approach to addressing physician supply in Alaska
- Commenced writing an academic plan for the health programs at the University of Alaska

- Hosted Allied Health forum for employers and developed Allied Health enhancements in dental, radiology, laboratory, direct services
- Continued to partner with Denali Commission and employers on allied health priorities.
- Directed the celebration of the 50th Anniversary of the writing of the State's Constitution including Conference of Young Alaskans, production of the 49th Star documentary.
- Directed the formulation of work plans and improvements to distance education in the University of Alaska
- Delivery of statewide teacher mentoring program in conjunction with Department of Education.
- Obtained additional 3 year grant for future teachers of Alaska
- Increased number of Alaskan students applying for federal financial aid by 15 percent in the second quarter through outreach with UA partners
- Developed and implemented systemwide enrollment services guidelines
- Engaged in implementation of the document imaging system.
- Continued Accountability and Sustainability Efforts resulting in increased administrative efficiencies.
- Achieved strong bond ratings from Moody's and Standard and Poor's A1 and AA- respectively.
- UA's Consolidated Fund that includes the Land Management Trust funds and UA Foundation funds had a 12.3 percent return for FY06.

Statutory and Regulatory Authority

No statutes and regulations.

Contact Information
Contact: Pat Pitney, Associate Vice President **Phone:** (907) 450-8191 **Fax:** (907) 450-8181 **E-mail:** Pat.Pitney@alaska.edu

Statewide Services
Component Financial Summary

All dollars shown in thousands

	FY2006 Actuals	FY2007 Management Plan	FY2008 Governor
Non-Formula Program:			
Component Expenditures:			
71000 Personal Services	15,200.5	18,366.2	20,428.5
72000 Travel	1,873.2	2,082.8	2,082.8
73000 Services	15,877.3	22,340.3	22,891.8
74000 Commodities	756.4	566.5	566.5
75000 Capital Outlay	178.3	133.0	133.0
77000 Grants, Benefits	48.3	0.0	0.0
78000 Miscellaneous	0.0	0.0	0.0
Expenditure Totals	**33,934.0**	**43,488.8**	**46,102.6**
Funding Sources:			
1002 Federal Receipts	1,689.2	3,056.4	3,171.5
1004 General Fund Receipts	11,287.8	14,127.2	15,880.1
1007 Inter-Agency Receipts	1,102.9	150.0	150.0
1048 University Restricted Receipts	12,878.1	20,703.1	21,248.9
1092 Mental Health Trust Authority Authorized Receipts	0.0	100.0	300.0
1151 Technical Vocational Education Program Account	122.1	150.5	150.5
1174 UA Intra-Agency Transfers	6,853.9	5,201.6	5,201.6
Funding Totals	**33,934.0**	**43,488.8**	**46,102.6**

Summary of Component Budget Changes From FY2007 Management Plan to FY2008 Governor			
All dollars shown in thousands			
	General Funds	**Federal Funds**	**Other Funds**	**Total Funds**
FY2007 Management Plan	14,127.2	3,056.4	26,305.2	43,488.8
Adjustments which will continue current level of service:				
-Reverse First FY2007 Fuel/Utility Cost Increase Funding Distribution	-44.8	0.0	0.0	-44.8
Proposed budget decreases:				
-U of A Reverse FY07 MHTAAR Funds	0.0	0.0	-100.0	-100.0
Proposed budget increases:				
-U of A Adj Base Non Represented-Step Increase	139.9	26.3	33.5	199.7
-U of A Adj Base Non Represented-Salary Grid Increase	160.8	0.0	69.0	229.8
-U of A Adj Base Healthcare/Other Benefit Increase	207.0	88.8	0.0	295.8
-U of A Adj Base Utility Increase (FY08 Projected)	15.8	0.0	0.0	15.8
-U of A Adj Base Risk Management/Insurance Fees	14.4	0.0	14.4	28.8
-U of A Adj Base Operating Fixed Cost Increase	0.0	0.0	301.7	301.7
-U of A FY08 MHTAAR Funding	0.0	0.0	300.0	300.0
-U of A Adj Base PERS Retirement Increase	1,098.3	0.0	0.0	1,098.3
-U of A Adj Base TRS Retirement Increase	107.0	0.0	0.0	107.0
-U of A Adj Base ORP Retirement Increase	54.5	0.0	127.2	181.7
FY2008 Governor	15,880.1	3,171.5	27,051.0	46,102.6

Statewide Services
Personal Services Information

Authorized Positions			Personal Services Costs	
	FY2007 Management Plan	**FY2008 Governor**		
Full-time	148	148	Annual Salaries	9,665,932
Part-time	0	0	Premium Pay	0
Nonpermanent	0	0	Annual Benefits	4,557,836
			Labor Pool(s)	7,059,450
			Less 4.02% Vacancy Factor	(854,718)
Totals	**148**	**148**	**Total Personal Services**	**20,428,500**

Position Classification Summary

Job Class Title	Anchorage	Fairbanks	Juneau	Others	Total
Admin Generalist 2	0	5	0	0	5
Admin Generalist 3	1	6	0	0	7
Admin Generalist 4	1	5	0	0	6
Admin Generalist 4 (Exempt)	0	1	0	0	1
Admin Specialist 1	0	2	0	0	2
Admin Specialist 2	0	2	0	0	2
Admin Specialist 2 (Exempt)	0	1	0	0	1
Admin Specialist 3	0	5	0	0	5
Admin Specialist 3 (NonExempt)	0	2	0	0	2
Admin Specialist 4	0	1	0	0	1
Analyst (NonExempt)	0	1	0	0	1
Assistant To	0	1	0	0	1
Assistant Vice President	0	1	0	0	1
Associate Director (Admin)	0	1	0	0	1
Associate General Counsel	0	2	0	0	2
Associate Vice President	0	7	0	0	7
Coordinator (Exempt)	0	3	0	0	3
Coordinator (Nonexempt)	0	3	0	0	3
Coordinator (Non-Exempt)	0	1	0	0	1
Director	0	1	0	0	1
Director (Admin)	1	8	0	0	9
Director (Admin/Non Executive)	1	2	0	0	3
Engineer	0	1	0	0	1
Executive Director	0	2	0	0	2
Executive Officer	0	1	0	0	1
Fiscal Manager 2	0	2	0	0	2
Fiscal Manager 3	0	4	0	0	4
Fiscal Professional 1	0	3	0	0	3
Fiscal Professional 2	0	4	0	0	4
Fiscal Professional 3	0	5	0	0	5
Fiscal Tech 2 - Travel Coord	0	1	0	0	1
Fiscal Technician 2	0	1	0	0	1
Fiscal Technician 3	0	8	0	0	8
Fiscal Technician 4	1	1	0	0	2
General Counsel	0	2	0	0	2
HR Professional 3 (NonExempt)	0	1	0	0	1
Human Resources Manager 3	0	3	0	0	3
Human Resources Professional 2	0	1	0	0	1
Human Resources Professional 3	0	1	0	0	1

Position Classification Summary

Job Class Title	Anchorage	Fairbanks	Juneau	Others	Total
Human Resources Professional 4	1	2	0	0	3
Human Resources Professional 5	0	3	0	0	3
Internal Auditor 1	0	1	0	0	1
Internal Auditor 2	0	1	0	0	1
Internal Auditor 3	0	1	0	0	1
IS Professional 1	0	1	0	0	1
IS Professional 2	0	3	0	0	3
IS Professional 3	0	2	0	0	2
IS Professional 4	0	2	0	0	2
Manager	3	4	0	0	7
President	0	1	0	0	1
Program Manager	0	1	0	0	1
Research Professional 2	0	1	0	0	1
Research Professional 4	0	3	0	0	3
Research Professional 5	0	1	0	0	1
Special Assistant	0	1	0	0	1
Student Svcs Manager 3	0	1	0	0	1
Technician	1	3	0	0	4
Vice President	0	4	0	0	4
Totals	**10**	**138**	**0**	**0**	**148**