

State of Alaska FY2009 Governor's Operating Budget

Department of Military and Veterans Affairs National Guard Military Headquarters Component Budget Summary

Component: National Guard Military Headquarters**Contribution to Department's Mission****Headquarters:**

At the direction of the President of the United States and the Governor of Alaska, the mission of the Alaska National Guard Military Headquarters is to provide mission ready forces to the federal government and the citizens of Alaska by providing military support of the Air National Guard and Army National Guard to civil authorities during natural disasters or emergencies.

Alaska Air National Guard:

To provide mission ready forces to the Federal government and protect the public safety of the citizens of Alaska by providing military support to civil authorities during natural disasters and other emergencies and provide service and support to the local communities in which we work and live.

Alaska Army National Guard:

To organize, man, equip and train quality units to conduct tactical operations and stability support operations in support of worldwide U.S. Army requirements and State of Alaska emergency missions.

Core Services

The Alaska National Guard has made significant strides toward becoming a more effective force. Although each respective arm of the Alaska National Guard has their unique mission, both Directors of the Alaska National Guard Military Headquarters direct resources used for joint operations.

Joint Forces Headquarters:

- Serves as a unified command for the Alaska National Guard's response to state emergencies and disasters
- Provides a Joint Operations Center on a 24-hour/seven-day basis
- Prevent acts of terrorism against people and infrastructure
- Ensure that Air and Army Guard units are trained and ready to perform their state mission of disaster assistance
- Search and Rescue
- Manage the Alaska Guard education program
- Maintain peace, order and public protection during natural disasters
- Facility management and construction
- Community affairs projects and participation in local programs that improve the quality of life, civic pride and cultural identity

Air Guard:

- Provides security, protection and defense for our communities, state and nation
- Participate in local, state and national programs that add value to Alaska and America
- Performs Homeland Defense missions critical to the sovereignty of Alaska and the United States to include the detection of air threats, detection of missile launches, monitoring of space debris, and tanker support of fighter aircraft
- Performs Homeland Security missions critical to the state including search and rescue services, airlift, engineering, medical, communications, transportation, and security

Army Guard:

- Conduct Security Operations
- Conduct Stability Support Operations
- Provide Military Support to Civil Authorities

Facility Maintenance (Air Guard and Army Guard):

The services we provide are outlined on the Master Cooperative Agreement (MCA) between the National Guard Bureau and the State of Alaska. The Facilities Management component of each respective service provides: construction, maintenance, repair and operational services to support the Alaska National Guard in performing their missions. Energy

conservation measures and required environmental compliance laws are key factors considered in facility planning. Long range planning enables the Alaska National Guard to meet the State and Federal missions and Department of Defense goals. These include, but are not limited to, normal maintenance and repair of physical facilities including: buildings, structures, airfield pavements, roads, walks and storage areas, improved grounds, storm drainage, insect and rodent control, snow removal, grass and weed cutting, utility and sewage systems, gas, steam, heating, refrigeration, air conditioning, ventilation, and liquid fuel storage and dispensing systems.

Alaska State Defense Force:

- Maintain a prepared and trained military police unit as a mobilized force multiplier which is available to the state, department and other agencies
- Prevent acts of terrorism against people and infrastructure
- Maintain peace, order and public protection during natural disasters and homeland security events

Alaska Naval Militia:

- Provide emergency and disaster response

| End Result | Strategies to Achieve End Result |
|--|---|
| <p>A: United States and Alaskan citizens are protected.</p> <p><u>Target #1:</u> 100% of Alaska Army National Guard units attain minimum readiness standards. <u>Measure #1:</u> Percent of Alaska Army National Guard units attaining minimum readiness standards.</p> <p><u>Target #2:</u> 100% of Alaska Air National Guard units attain minimum readiness standards. <u>Measure #2:</u> Percent of Alaska Air National Guard units attaining minimum readiness standards.</p> | <p>A1: Meet or exceed National Guard Bureau end strength target</p> <p><u>Target #1:</u> 1850 Army Guardsmen assigned <u>Measure #1:</u> # of assigned personnel</p> <p><u>Target #2:</u> 2150 Air Guardsmen assigned <u>Measure #2:</u> # of assigned personnel</p> <p><u>Target #3:</u> To maintain a Training Measure of T-3 <u>Measure #3:</u> Quarterly Unit Status Report Rating</p> <p>A2: Retain National Guard Bureau strength target</p> <p><u>Target #1:</u> > 83% of assigned personnel <u>Measure #1:</u> Percent of assigned personnel</p> |

| Major Activities to Advance Strategies | |
|---|---|
| <ul style="list-style-type: none"> • Air Guard - Search and Rescue • Air Guard - Pursue new mission areas that serve Alaska and America • Air Guard - Enter into associate units with the Air Force • Air Guard - Create a joint aerospace defense organization • Air Guard - Transform the organization through "smart" operations • Army Guard - Sustain and enhance State partnership with Mongolia • Army Guard - Conduct Counter-Drug awareness outreach to Alaskan communities • Army Guard - Establish operational needs statement for light utility helicopter • Army Guard - Establish MOUs/MOAs with new BfSB manning • Army Guard - Resource deployment missions • Army Guard - Establish new stations (villages) for | <ul style="list-style-type: none"> • Joint Forces - Through partnerships, provide a Joint Communications Support Environment • Joint Forces - Develop a Joint Training Plan to ensure readiness of joint forces • Joint Forces - Develop a Joint Capabilities Database to ensure maximum response capability • Joint Forces - Plan and participate in joint exercises • Joint Forces - Facility Maintenance IAW the Master Cooperative Agreement • Joint Forces - Energy Reduction to Aging Guard Facilities • Joint Forces - Lease and Contract Management • Alaska State Defense Force - Conduct annual audits • ASDF - Conduct quality check surveys • ASDF - Survey training attendance • ASDF - Conduct on-going recruitment of prior police officers • ASDF - Conduct annual evaluation and assessments of constabulary force |

Major Activities to Advance Strategies

- BfSB manning
- Army Guard - Match operational requirements to constraints of traditional soldiers
- Joint Forces - Establish and train Joint Task Force elements
- Joint Forces - Test and evaluate new aircraft
- ASDF - Conduct Assessment of Practice Mobilization
- ASDF - Conduct Actual Assessment of Mobilization

FY2009 Resources Allocated to Achieve Results

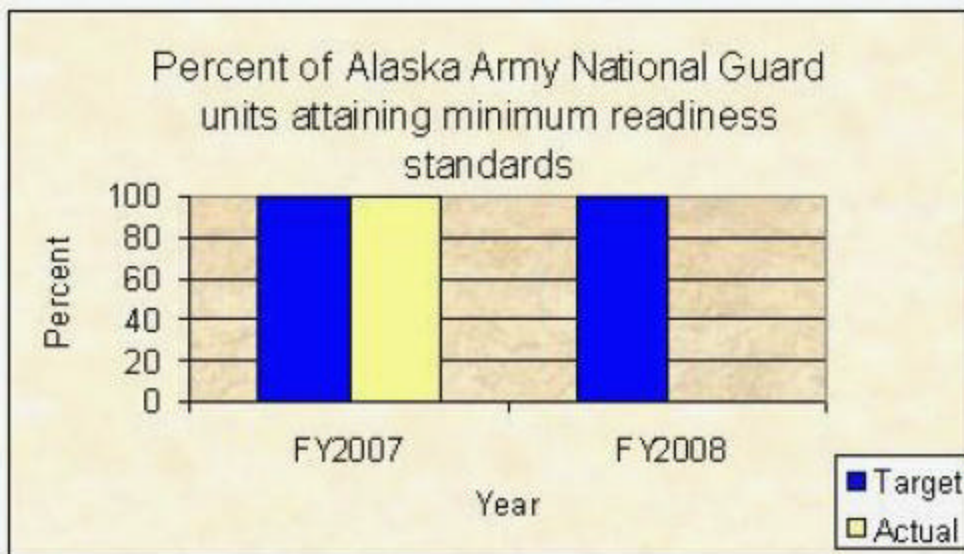
FY2009 Component Budget: \$817,500

| | |
|-------------------|----------|
| Personnel: | |
| Full time | 4 |
| Part time | 0 |
| Total | 4 |

Performance Measure Detail

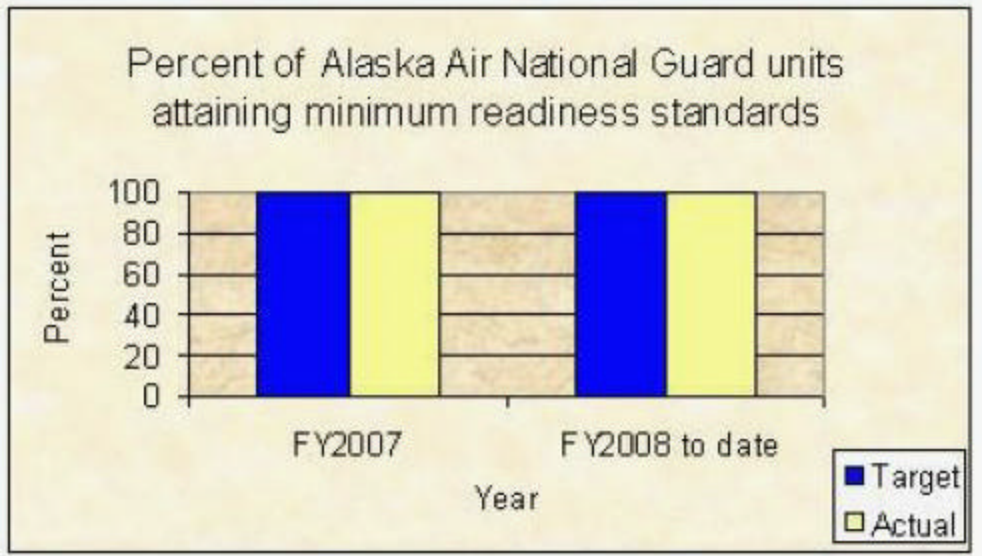
A: Result - United States and Alaskan citizens are protected.

- Target #1:** 100% of Alaska Army National Guard units attain minimum readiness standards.
Measure #1: Percent of Alaska Army National Guard units attaining minimum readiness standards.



Analysis of results and challenges: The minimum standard is C5. All reporting units of the Alaska Army National Guard met this standard in FY07.

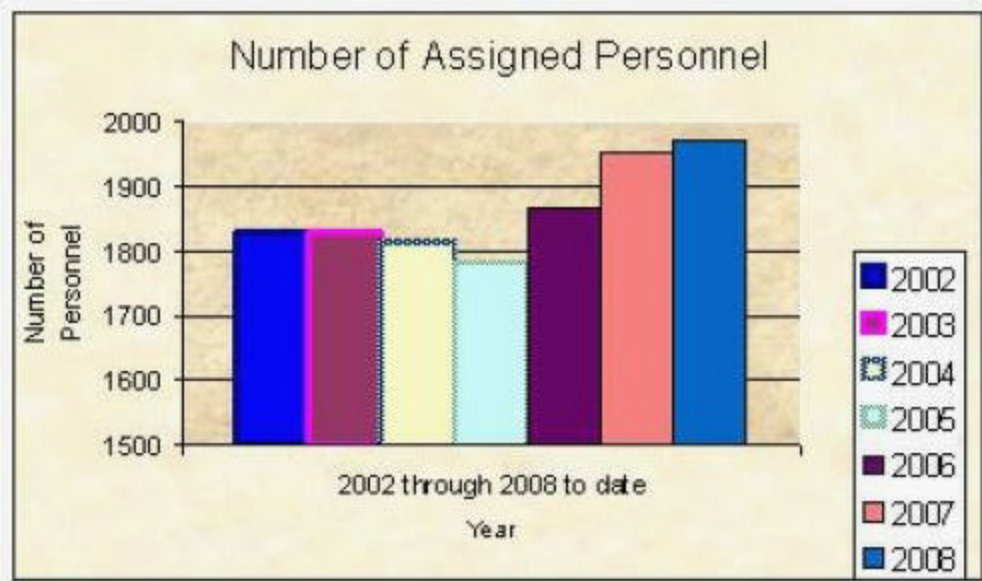
Target #2: 100% of Alaska Air National Guard units attain minimum readiness standards.
Measure #2: Percent of Alaska Air National Guard units attaining minimum readiness standards.



Analysis of results and challenges: To attain a 100% State readiness score, the Alaska Air National Guard must reflect 84% readiness in all units. Currently, our units reflect 86% readiness.

A1: Strategy - Meet or exceed National Guard Bureau end strength target

Target #1: 1850 Army Guardsmen assigned
Measure #1: # of assigned personnel



Number and Percent of Federally Authorized Army Guard Strength

| Year | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 | YTD |
|------|-----------|-----------|-----------|-----------|-----|
| 2002 | 1830 | 1817 | 1847 | 1823 | 84% |
| 2003 | 1811 | 1823 | 1823 | 1868 | 87% |
| 2004 | 1850 | 1812 | 1804 | 1790 | 83% |
| 2005 | 1764 | 1767 | 1770 | 1834 | 83% |
| 2006 | 1834 | 1844 | 1847 | 1951 | 85% |
| 2007 | 1950 | 1942 | 1950 | 1972 | 85% |
| 2008 | 1972 | 0 | 0 | 0 | 86% |

Analysis of results and challenges: The Alaska Army National Guard strength maintenance program focuses on recruiting and retention to obtain strength goals. For the past few years, the Army National Guard has put increased emphasis on recruitment and retention of personnel.

Progress from FY2002 to FY2008 reflects actual numbers of assigned personnel.

Target #2: 2150 Air Guardsmen assigned

Measure #2: # of assigned personnel

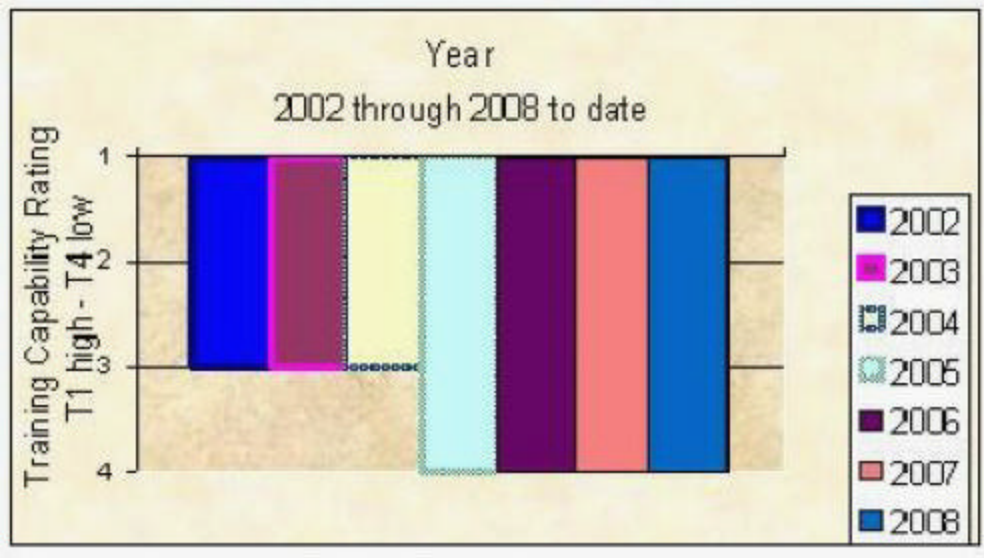


Number & Percent of Federally Authorized Air Guard Strength

| Year | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 | YTD |
|------|-----------|-----------|-----------|-----------|-----|
| 2002 | 1711 | 1708 | 1713 | 1720 | 91% |
| 2003 | 1720 | 1841 | 1864 | 1863 | 89% |
| 2004 | 1874 | 1898 | 1902 | 1907 | 88% |
| 2005 | 1916 | 1930 | 1914 | 1919 | 90% |
| 2006 | 1922 | 1922 | 1900 | 1898 | 84% |
| 2007 | 1926 | 1926 | 1926 | 1913 | 82% |
| 2008 | 1921 | 0 | 0 | 0 | 84% |

Analysis of results and challenges: The Alaska Air National Guard strength maintenance program focuses on recruiting and retention to obtain strength goals. The progress from FY2002 to FY2008 reflects actual number of assigned personnel. Currently, Alaska is authorized 2278 personnel and as of September 30, 2007, we have 1921 assigned for an overall strength of 84%. The national assigned strength standard is 88%.

Target #3: To maintain a Training Measure of T-3
Measure #3: Quarterly Unit Status Report Rating



Training Capability Rating

| Year | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 |
|------|-----------|-----------|-----------|-----------|
| 2002 | 3 | 3 | 3 | 3 |
| 2003 | 3 | 3 | 3 | 3 |
| 2004 | 3 | 4 | 3 | 3 |
| 2005 | 4 | 4 | 4 | 4 |
| 2006 | 4 | 4 | 4 | 4 |
| 2007 | 4 | 4 | 4 | 4 |
| 2008 | 4 | 0 | 0 | 0 |

Analysis of results and challenges: The Alaska Army Guard analyzes and evaluates the training proficiency of soldiers and units. A key data contributor for this measure is the unit status report and training evaluations (T-1 represents best trained, T-4 represents the need for additional training). Deployed soldiers have reduced Unit capabilities from T-3 to T-4.

A2: Strategy - Retain National Guard Bureau strength target

Target #1: > 83% of assigned personnel

Measure #1: Percent of assigned personnel



Percent of Assigned Personnel

| Year | Quarter 1 | Quarter 2 | Quarter 3 | Quarter 4 | YTD |
|------|-----------|-----------|-----------|-----------|-----|
| 2002 | 0 | 0 | 0 | 0 | 80% |
| 2003 | 0 | 0 | 0 | 0 | 82% |
| 2004 | 0 | 0 | 0 | 0 | 83% |
| 2005 | 82.76% | 83.57% | 83.90% | 84% | 84% |
| 2006 | 83.96% | 81% | 82.3% | 85.5% | 83% |
| 2007 | 83% | 83% | 83% | 83% | 83% |
| 2008 | 83% | 0 | 0 | 0 | 83% |

Analysis of results and challenges: Recruiting and Retention personnel work closely with soldiers and commanders to establish training and retention programs that seek to improve retention. The key data contributor to this increase is the data obtained from NGB.

Key Component Challenges

Recruitment and Retention:

Placing adequate resources in strategic geographic locations for maximum effect is our goal. On-going need exists for increasing the adult education levels within rural Alaska. We are continuing to coordinate with post secondary institutions, rural branches of the University of Alaska and adult basic education programs to develop partnerships for current and future potential members of the AKARNG.

The Air Guard's growth of new missions has outpaced the ability to recruit. A new recruiting campaign will include opening an office in Wasilla, unit referral emphasis, and additional recruiters.

Family Assistance:

The Alaska National Guard has multiple deployments for extended periods of time which place additional stresses on our Guard families.

Deferred Maintenance (Air Guard and Army Guard):

Continuing efforts to reduce outstanding facilities maintenance projects (deferred maintenance) is a high priority for the department. Maintenance and repair projects are considered deferred after one year without repair. The State goal is to reduce deferred maintenance by 5% each year. However, with facilities aging and deferred maintenance growing at 6%

each year, the current level of 5% is inadequate. The key issue facing this component is the \$31.8 million backlog of deferred maintenance, and scheduled renewal and replacement requirements. This is complicated by the length of time required to obtain additional federal funding and the federal budget constraints for new construction. As a result, facilities are not replaced and become expensive to operate and maintain.

Alaska Army National Guard Facilities:

- Military Construction (MILCON) - The Alaska Army National Guard continues to aggressively pursue federal funding for new armories in Bethel and Nome. The new Bethel armory is currently funded for construction by the National Guard Bureau in FFY2011. Funding for the Nome Armory is not currently programmed by the National Guard Bureau.
- Operating Costs - Fuel costs continue to increase. The divestiture of excess facilities and consolidation of operating facilities will be an important component to the long term solution.

Alaska Army National Guard Environmental:

- Federal environmental funds in the amount of \$2 million were invested in facilities and lands across the state.
- Professional Staffing - The ability to recruit and retain highly qualified professional staff is becoming ever more difficult.
- Compliance Clean up - Multiple sites are currently programmed for additional clean-up resulting from fuel spills.

Army National Guard:

- As the AKARNG processes soldiers through mobilizations, we are discovering shortfalls in individual mobilization readiness issues. These shortfalls include dental and medical readiness for our traditional soldiers. This is a high priority at the national level and many programs and plans are or have been implemented in order to resolve the medical and dental issues prior to mobilization (i.e. Reserve Component medical and dental insurance).
- The ability to provide retirement benefits commensurate to the sacrifice made by traditional Guardsmen (i.e. age 55 retirements) in today's current operational environment.
- Reduction of all deployments to a maximum of 400 days requires pre-mobilization training critical in Inactive Duty Training (IDT) (drill weekends).
- Provide additional training and sensitivity to/for redeployed Soldiers, i.e. Post Traumatic Stress Disorder and Traumatic Brain Injury awareness.

Air National Guard:

In addition to recruitment, retention and deferred maintenance issues, the Air National Guard was impacted by the 2005 Base Realignment and Closure (BRAC) law which dictated that Kulis Air Guard Station would be closed and the 176th Wing would be relocated to Elmendorf AFB no later than 2011. The new C-17 associate unit with the Air Force on Elmendorf continues to be under-resourced.

Significant Changes in Results to be Delivered in FY2009

Increased National Guard Deployment

The Alaska National Guard currently has 1000 members deployed. This trend will continue into FY 2009. Many of these deployments are for extended periods of time placing additional stresses on guard families.

Alaska Army National Guard

- Alaska Territorial Guard (ATG) - Initiate or obtain 1,000 applications of previous members and ensure appropriate recognition and compensation.
- Military Munitions Response Program (MMRP) - Complete the assessment phase of sites identified by the Army Environmental Command inventory for historical potential use of military munitions.
- Compliance Clean up - Reduce the number of compliance clean up sites by 25 percent, pending the availability of federal funding.
- Continue divestiture of excess property that is identified based on the transformation and stationing of the Alaska Army National Guard.

Alaska Air National Guard

- The 213th Space Warning and Surveillance Squadron at Clear AFB is fully operational with the newly added manpower and improved rank structure. Leadership continues to overcome many of the quality of life issues associated with such remote locations. There is improved access to health care services on site and also

eligibility to base housing on Eielson AFB. An initiative to compensate personnel with a cost of living adjustment is pending. The 213th excels on every operational inspection.

- The new associate C-17 squadron with the Air Force at Elemendorf is active. Six aircrews are now trained with two aircrews pending training.
- Military construction for the 176th Wing BRAC relocation is well underway. \$179 million is programmed through FY2010.
- Improve recruitment and retention initiatives while undergoing mission changes.
- Continue to reduce energy expenditures and maximize utility cost savings by applying federal mandated energy efficiency measures by incorporating energy-efficient design practices. Continue evaluating new energy-savings modifications for cost-effectiveness prior to implementation.
- Continue to balance overseas deployments with homeland defense and security missions.

Joint Forces Recruiting Initiative

- The Joint Operations Center (JOC) was resourced and activated in FY07 and achieved full operational capability during the *Vigilant Guard-Ardent Sentry 07* exercise
- Plans are well underway to ensure a fully coordinated, joint national guard response to any state emergency or disaster
- *Alaska Operation Forget-Me-Not* is a robust, multidisciplinary, interagency program to ensure the seamless transition of our National Guard members between active duty deployments and civilian life. It begins with pre-deployment family and employer support training; continues during deployment with routine family and employer contacts, activities, and training seminars; and continues post-deployment employing the use of an *Arctic Care Transition Team* that meets returning National Guard units at their processing station to ensure a smooth transition from active duty to civilian status with a focus on employment, health care, and veteran eligibility. Within 120 days of a unit's return from deployment, each member receives a health assessment by a credentialed health care professional. This assessment coincides with a Home Station Reunion and Reintegration Workshop that provides education and direct assistance in applying for veteran benefits, health care and employment. At recurring intervals, Arctic Care Transition Teams travel to remote areas throughout the state to ensure continued support services. Marriage Enrichment Seminars are provided pre- and post-deployment to assist couples in understanding and managing the multitude of challenges that arise as a result of deployments.

Major Component Accomplishments in 2007

Alaska Army National Guard:

The Alaska Army National Guard (AKARNG) continues to support the Global War on Terrorism (GWOT) with equipment and deploying units. We have activated personnel in Title 10 status in support of a variety of deployed units to include Iraq, Kuwait, Afghanistan, Horn of Africa and at home in the State of Alaska. Total numbers of guard members who have or are deployed for GWOT is 1,600.

Alaska Army National Guard Facilities:

- Federal Sustainment, Restoration, and Modernization funds in the amount of approximately \$7.3 million and matched with state funds of approximately \$1.7 million were invested in facilities across the state.
- Kodiak Armory - A design-build project that expands and renovates the armory has been initiated. The project is scheduled for construction in 2008, pending funding from the National Guard Bureau.
- New Bethel Armory - The site has been prepared for construction of a new armory in Bethel. Construction will commence as federal funding becomes available.
- New Nome Armory - Land procured for future construction pending federal and state funding.
- Bryant Army Airfield - Major improvements to the airfield are currently underway to promote safer flight operations. This project is fully federally funded and valued at \$3 million. It will be completed in 2008.
- Civil Support Team (CST) - Design is underway to construct an addition to the CST facilities on Fort Richardson with construction scheduled for Spring 2008.
- Storage Facilities - Three 4,000 square feet storage facilities are currently under design. Construction is scheduled for Spring 2008.
- Anchorage Armory - Undergoing a significant modernization. Current improvements include the installation of an air conditioning system which will be operational for summer 2008; new command suite which will facilitate joint operations; construction of a Joint Operations Center (JOC) which integrates joint military operations with state emergency response activities; renovation of 3,000 square feet for consolidation of state administrative functions; reconstruction of the fire lane promoting a professional, safe, and secure frontage; and improvement of the locker room to enable soldiers to more effectively and securely store their individual tactical equipment.

Alaska Army National Guard Environmental:

- Federal environmental funds in the amount of approximately \$2.1 million were invested in facilities and lands across the state.
- Military Munitions Response Program (MMRP) - Under the direction of the Army Environmental Command, an inventory identifying 189 potential sites in Alaska where military munitions may have been used was completed and provided to the Alaska Army National Guard. Two contracts valued at \$15 million were awarded to local consulting firms by the Army Corps of Engineers.
- New Nome Armory - Completed the Environmental Assessment. This action completes the environmental phase that is a prerequisite for future construction.
- Final Remedial Actions - Remediation of fuel contamination completed at former armory sites at Kiana and Noorvik. Armories donated to local communities. Sites brought to "clean closure" with the Department of Environmental Conservation.

Alaska Air National Guard:

The Alaska Air National Guard continued its deployment pace for yet another year. On any given month, you can expect to find 30 to 40 Air Guard members deployed around the world. Since 2002, the Alaska Air National Guard has averaged 430 personnel deployed each year. The following highlights from 2007 are as follows:

- From the 168th Air Refueling Wing, 87 members deployed to Guam, 34 to Brisbane, Australia, 7 to Kirkuk, Iraq
- From the 176th Wing, 100 members deployed to Ramstein, Germany, 50 to Djibouti, 67 to Bagram, Afghanistan, 17 to Al Udeid, Qatar and 8 to locations in Iraq
- On the home front, 58 citizens were rescued in directed missions from the Rescue Coordination Center using aviation assets from the 210th, 211th, and 212th Rescue Squadrons.
- Over 60 air refueling sorties were flown by the 168th Air Refueling Squadron in direct support of homeland defense.
- The Alaska Air National Guard participated in Northern Edge. This exercised the Energy Sector contingency plan, ensuring protection of Alaska's critical infrastructure. This was the first deployment of the Alaska National Guard Joint Task Force, which exercised both in the interior and south central Alaska. It also validated the new Joint Operations Center operating procedures.
- Kulis BRAC relocation actions resulted in \$32.9 million of military construction completed in federal fiscal year 2007.
- The 168th Air Refueling Wing completed the KC-135R brake and avionics upgrades, carrying them into the 21st century.
- The Alaska National Guard opened their first joint recruiting facility in the interior (Fairbanks), expanding National Guard marketing efforts.

Alaska State Defense Force (ASDF)

The brigade continued to improve and enhance the ongoing assigned military police missions by providing security to the Alyeska Pipeline, the Alaska Railroad and the ports of Anchorage, Seward, and Whittier.

Current Overview of Operations & Deployments:

Kuwait – About 600 Alaska Army National Guard Soldiers returned home from a 12 month deployment to northern Kuwait performing security missions at forward operating bases and security patrols into southern Iraq. The Soldiers demobilized at Camp Shelby, Mississippi and returned to Alaska in the middle of October.

Iraq – About 200 members of the Alaska Army National Guard's B Company, 297th Support Battalion have been deployed for a 12 month tour in Iraq. They departed the last week of October 2007 and are scheduled to be stationed in central Iraq. The Alaska Army National Guard continues to provide two soldiers, each on a one year tour, as liaisons with the Mongolian Forces - a relationship that has developed during the past four years.

Afghanistan – About 20 Soldiers of the Alaska Army National Guard's 207th Infantry Brigade are serving as an Embedded Transition Team working directly with the Afghanistan National Army. They deployed in June of 2007 for an expected 16 month deployment. Elsewhere in Afghanistan, about 60 members of the Alaska Air National Guard's 144th Airlift Squadron continue to support airlift missions, in support of ground forces, across the entire nation of Afghanistan. The Airmen are rotating through Bagram Air Base serving 45-day tours.

Horn of Africa – Nearly five dozen Airmen of the Alaska Air National Guard supported operations in the Horn of Africa. This includes pararescuemen and aircrew members from the 210th and 211th Rescue Squadrons. They successfully completed their mission and returned home in August of 2007.

On the Home Front – Approximately 500 Alaska National Guardsmen are serving throughout Alaska. Their taskings include:

- More than 250 Alaska Army National Guard Soldiers support the operational and security missions of the Missile Defense Program at Fort Greely.
- Nearly 100 Airmen are assigned to operate the Space Surveillance mission at Clear Air Force Station near Anderson. This tasking is relatively new to the Alaska Air National Guard. The base had previously been considered a “remote” assignment with the active duty Air Force. The Alaska Air Guard is now developing it into an accompanied family tour, forever changing the complexion of the mission.
- About 150 Airmen are presently assigned to support the Regional Air Operations Center at Elmendorf Air Force Base. Of that number, 125 are among the fulltime operations team and the remainder serve as traditional, or part-time, Airmen in the Air National Guard.

Alaska Emergency Response – Emergency responders, active duty military, Alaska State Defense Force, and Alaska National Guard participated in a successful Alaska Shield/Northern Edge 2007 exercise. Participants tested the ability of first responders to identify possible terror activities targeting the energy sector and the ability for leadership to maintain control during a potential time of crisis. The Division of Homeland Security and Emergency Management coordinated the joint response and successfully completed this exercise.

Other places – The Alaska National Guard has approximately 50 Airmen and Soldiers working on special assignments or projects related to the War on Terrorism. Their locations vary from across the lower 48 to the Pacific Rim and Europe.

Family Assistance Centers:

There are 8 Family Assistance Centers (FAC) in Alaska to help and support family members. These centers are located in Anchorage, Bethel, Fort Greely, Juneau, Nome, Clear ANG, Eielson ANG, and Kulis ANG. Primary services of the FAC's include crisis referral, TRICARE and Military Benefit information, emergency financial assistance, legal information and employer support of the guard and reserve, mobilization and deployment training, contact with family readiness groups, and other training.

These centers are staffed by Guard members, civilian workers and volunteers who provide a resource and referral service. They support entire families including parents, siblings, other relatives and significant others. The FAC's also support Family Readiness Groups (FRGs) that provide quality life support to families and soldiers. This support includes deployment and reunion ceremonies, care package drive for deployed soldiers, special events for deployed families and other self-readiness training events.

Statutory and Regulatory Authority

AS 26 Military Affairs and Veterans
AS 44.35 Department of Military and Veterans' Affairs

Contact Information

Contact: John Cramer, Administrative Services Director
Phone: (907) 428-6009
Fax: (907) 428-6019
E-mail: john.cramer@alaska.gov

**National Guard Military Headquarters
Component Financial Summary**

All dollars shown in thousands

| | FY2007 Actuals | FY2008 Management Plan | FY2009 Governor |
|--------------------------------|----------------|---------------------------|-----------------|
| Non-Formula Program: | | | |
| Component Expenditures: | | | |
| 71000 Personal Services | 469.4 | 466.8 | 474.5 |
| 72000 Travel | 22.8 | 13.3 | 13.3 |
| 73000 Services | 96.3 | 175.6 | 174.3 |
| 74000 Commodities | 43.5 | 5.4 | 5.4 |
| 75000 Capital Outlay | 0.0 | 0.0 | 0.0 |
| 77000 Grants, Benefits | 150.0 | 150.0 | 150.0 |
| 78000 Miscellaneous | 0.0 | 0.0 | 0.0 |
| Expenditure Totals | 782.0 | 811.1 | 817.5 |
| Funding Sources: | | | |
| 1002 Federal Receipts | 32.6 | 0.0 | 0.0 |
| 1004 General Fund Receipts | 749.4 | 811.1 | 817.5 |
| Funding Totals | 782.0 | 811.1 | 817.5 |

Estimated Revenue Collections

| Description | Master Revenue Account | FY2007 Actuals | FY2008 Management Plan | FY2009 Governor |
|---------------------------------|------------------------------|----------------|---------------------------|-----------------|
| Unrestricted Revenues | | | | |
| None. | | 0.0 | 0.0 | 0.0 |
| Unrestricted Total | | 0.0 | 0.0 | 0.0 |
| Restricted Revenues | | | | |
| Federal Receipts | 51010 | 32.6 | 0.0 | 0.0 |
| Restricted Total | | 32.6 | 0.0 | 0.0 |
| Total Estimated Revenues | | 32.6 | 0.0 | 0.0 |

**Summary of Component Budget Changes
From FY2008 Management Plan to FY2009 Governor**

All dollars shown in thousands

| | <u>General Funds</u> | <u>Federal Funds</u> | <u>Other Funds</u> | <u>Total Funds</u> |
|--|----------------------|----------------------|--------------------|--------------------|
| FY2008 Management Plan | 811.1 | 0.0 | 0.0 | 811.1 |
| Adjustments which will continue current level of service: | | | | |
| -ETS Chargeback Redistribution | 0.1 | 0.0 | 0.0 | 0.1 |
| -FY 09 Health Insurance Increases for Exempt Employees | 0.6 | 0.0 | 0.0 | 0.6 |
| -FY 09 Bargaining Unit Contract Terms: General Government Unit | 5.7 | 0.0 | 0.0 | 5.7 |
| FY2009 Governor | 817.5 | 0.0 | 0.0 | 817.5 |

**National Guard Military Headquarters
Personal Services Information**

| Authorized Positions | | Personal Services Costs | | |
|-----------------------------|-------------------|--------------------------------|----------------------------------|-----------------|
| | <u>FY2008</u> | <u>FY2009</u> | | |
| | <u>Management</u> | <u>Governor</u> | | |
| | <u>Plan</u> | | | |
| Full-time | 4 | 4 | Annual Salaries | 323,893 |
| Part-time | 0 | 0 | COLA | 5,457 |
| Nonpermanent | 0 | 0 | Premium Pay | 0 |
| | | | Annual Benefits | 159,736 |
| | | | <i>Less 2.98% Vacancy Factor</i> | <i>(14,586)</i> |
| | | | Lump Sum Premium Pay | 0 |
| Totals | 4 | 4 | Total Personal Services | 474,500 |

Position Classification Summary

| Job Class Title | Anchorage | Fairbanks | Juneau | Others | Total |
|-------------------------|------------------|------------------|---------------|---------------|--------------|
| Communications Director | 1 | 0 | 0 | 0 | 1 |
| Division Director | 2 | 0 | 0 | 0 | 2 |
| Information Officer III | 1 | 0 | 0 | 0 | 1 |
| Totals | 4 | 0 | 0 | 0 | 4 |