

**State of Alaska
FY2009 Governor's Operating Budget**

**University of Alaska
Statewide Programs and Services
Results Delivery Unit Budget Summary**

Statewide Programs and Services Results Delivery Unit

Contribution to Department's Mission

The University of Alaska inspires learning, and advances and disseminates knowledge through teaching, research, and public service, emphasizing the North and its diverse peoples.

Core Services

The University of Alaska System is composed of several major units: the system office; three separately accredited institutions, University of Alaska Anchorage (UAA), University of Alaska Fairbanks (UAF), and University of Alaska Southeast (UAS); and one separately accredited community college, Prince William Sound Community College (PWSCC) that reports through UAA.

Each of the three major institutions is led by a chancellor who reports to the president of the university system, who in turn reports to the Board of Regents. The Board has 10 members with 8-year appointments and a student regent with a 2-year appointment; they are appointed by the governor and confirmed by the legislature. System administrators reporting to the president include the university's executives in the areas of administration, university relations, academic affairs and research, information technology, planning and budget and legal counsel. While the system office does not deliver any academic degrees or certificates, direct any research programs, or engage in any public service per se, it plays important internal coordinating and external advocacy roles. As well, it provides services to the campuses that are not replicated at the campus level.

Examples of this coordinating function include:

- overseeing the development of academic initiatives, including the state and federal agendas;
- articulating course credits for students transferring between campuses;
- linking the university's training programs with large statewide employers;
- ensuring an appropriately focused academic mission for each major campus;
- encouraging collaborative research and instructional programs across campuses;
- supporting campus-based student services and enrollment management systems;
- leading and staffing a wide variety of consultative councils and governance groups;
- developing the annual operating and capital budgets; and
- ensuring appropriate information technology investment.

Examples of direct services provided by the system to the campuses include providing:

- direction for the university's annual drives for funding from the state legislature and Congress;
- enhancement of the image of the university system with the public of the state;
- aspects of the human resources and labor relations functions, e.g., payroll, benefits, labor relations, classification and compensation;
- legal counsel;
- numerous financial services including the accounting system, land management, risk management, institutional research and management reporting, budget, audit, treasury, debt management, control, and procurement oversight;
- staff support for the Board of Regents and primary responsibility for ensuring implementation of Board policy and direction;
- representation of the university with state and federal officials and agencies; and
- implementation and management of information technology networks and student, finance, and human resources information systems.

FY2009 Resources Allocated to Achieve Results

FY2009 Results Delivery Unit Budget: \$66,921,400	Personnel:	
	Full time	270
	Part time	1
	Total	271

Key RDU Challenges

Statewide Programs and Services provides strategic leadership and support to the campuses as they deliver their mission of research, instruction, and service. In addition, the Statewide office provides direct services to the public, regents, and faculty. With responsibilities for staff functions as well as for direct operation, the Statewide office places a high priority on the efficient delivery of its programs and operational priorities.

- Statewide seeks to advance-both directly and in conjunction with the campuses-the major goals increasingly identified as primary for the university:
 - (1) Investment in high demand programs to prepare Alaskans for jobs,
 - (2) Investment in university research,
 - (3) Investment in student success strategies, and
 - (4) Investment in outreach programs supporting the Alaskan communities.
- Statewide must continue to promote solutions for major state issues that significantly impact the ability of UA campuses to provide services.
- Statewide coordination and leadership in moving competitive university research as an industry for Alaska is important. The Vice President for Academic Affairs and Research is leading the state planning for science and technology and economic development. Coordination among state leaders and agencies is key to success.
- Statewide Services coordinates the UA federal agenda and requests. With tightening federal funding, some UA programs can be adversely impacted. Statewide is actively planning alternative strategies for programs and ways to mitigate impacts.
- Statewide Services will continue providing leadership for developing a focused and limited number of new academic programs, research directions, distance education program options, student service enhancements and information technology enhancements.

A more comprehensive listing of challenges facing Statewide Programs and Services include:

Meet the Board of Regent's Strategic Plan 2009 Goals and Objectives

Continue Performance Based Budgeting:

Increasing student enrollment

Retaining students

Expanding university generated revenue

Expanding research grant funding in priority areas

Increasing the number of graduates in programs directed at high demand jobs

Strategic enrollment management planning

Academic program outcomes assessment

Advance academic program planning process

Facilitate new academic programs

Expand delivery of Behavioral Health programs consistent with the UA and the Mental Health Trust plan

Expand and improve access to UA's distance delivered programs

Improve financial aid process and financial aid availability

Address intellectual property and technology transfer issues to enhance revenue capacity

Lead administrative efficiency project implementations to meet Accountability and Sustainability Goals

Banner Workflow

Digital document imaging

Network bandwidth management
Faculty workload
Grants and contract management
Facility and Space Management System implementation
Procurement alignment with State
Enhance staff and faculty professional development programs
Reward strong and lasting program collaborations between campuses
Strengthen multi-year capital budget planning process
Manage health care and pension issues
Increase private giving and endowment funding
Business continuity planning and redundancy strategies
Insurance costs are rising fast
Security issues across the UA System including rural campuses
Renewal and replacement of aging core infrastructure for network and instructional technology

Significant Changes in Results to be Delivered in FY2009

A number of significant changes listed in this section are based on new program requests in the Board of Regents' approved FY09 operating requests.

- Integrated Academic Planning across high demand areas to maximize available resources.
- Expand partnerships for health programs with the private sector, foundations, and other external sources.
- Facilitate budget and program enhancements in health and distance education.
- Complete priority Accountability and Sustainability projects.
- Enhance research capacity.
- Support student success initiatives.
- Increase course content via distance education by coordinating offerings systemwide.
- Integrating knowledge, expertise and program delivery from K12 outreach efforts with UA schools and colleges of education.
- Support alignment of educational and vocational training providers with UA in addressing workforce training needs.
- Improve risk management operations and be better prepared for disaster in risk management to lead a systemwide approach to the challenge.
- Continue public's support of the University of Alaska through marketing campaigns and surveys.
- Increase levels of private giving through increased Foundation support.
- Increased reliability of the core IT infrastructure.

Please refer to individual components for additional results to be delivered.

Major RDU Accomplishments in 2007

- Continued coordination of the UA Scholars. 990 UA Scholars have graduated from degree and certificate programs since its inception, 98 percent are living and working in Alaska.
- Continued coordination of the ACT/College Savings Plan. Alaska residents account for over \$100 million of the \$2.2 billion held in trust for students to access for higher education costs. Of the 16,000 Alaskan College Savings accounts, 55 percent belong to families with income under \$50 thousand, thus reaching those students who need to save most. The UA partnership program with PFD makes savings for these moderate and low income families possible. Morningstar, a nationally recognized investment research firm, ranks UA's college saving plan as one of the top five IRS-529 plans in the nation.
- Led Performance Based Budget Processes systemwide.
- Organized and presented systemwide workshops for department chairs, deans and directors, dealing both with basic skills development and strategic management issues.
- Developed comprehensive approach to addressing physician supply in Alaska.
- Completed writing an academic plan for the health programs at the University of Alaska.
- Hosted Allied Health forum for employers and developed Allied Health enhancements in dental, radiology, laboratory, direct services.
- Continued to partner with Denali Commission and employers on allied health priorities.
- Directed the formulation of work plans and improvements to distance education in the University of Alaska.
- Delivery of statewide teacher mentoring program in conjunction with Department of Education.

- Developed and implemented system wide enrollment services guidelines.
- Engaged in implementation of the document imaging system.
- Continued accountability and sustainability efforts resulting in increased administrative efficiencies.
- Achieved strong bond ratings from Moody's and Standard and Poor's A1 and AA- respectively.
- UA's Consolidated Fund, which includes the Land Management Trust funds and UA Foundation funds had an 18.05 percent return for FY07.
- Completed external review and remediation procedures for security improvements.
- Increased bandwidth to community campuses.
- Expanded Fairbanks off-campus locations connected by fiber optic cable.
- Completed and OIT project inventory.
- Facilitated Service Level Management training for OIT leaders in an effort to establish best practices and efficient business processes.
- Worked closely with UA Scholars program to improve security of student personal information.
- Hosted events showcasing new technologies and soliciting feed back from IT consumers.
- Completed OIT Annual Report to better facilitate IT communication across the system.

Contact Information
<p>Contact: Pat Pitney, Vice President Phone: (907) 450-8191 Fax: (907) 450-8181 E-mail: Pat.Pitney@alaska.edu</p>

**Statewide Programs and Services
RDU Financial Summary by Component**

All dollars shown in thousands

	FY2007 Actuals				FY2008 Management Plan				FY2009 Governor			
	General Funds	Federal Funds	Other Funds	Total Funds	General Funds	Federal Funds	Other Funds	Total Funds	General Funds	Federal Funds	Other Funds	Total Funds
<u>Formula Expenditures</u>	None.											
<u>Non-Formula Expenditures</u>												
Statewide Services	12,952.9	958.1	28,648.2	42,559.2	14,715.5	3,171.5	27,848.9	45,735.9	15,345.6	3,171.5	29,025.1	47,542.2
Office of Information Technology	9,033.6	0.0	4,502.5	13,536.1	9,840.4	177.1	8,907.8	18,925.3	10,066.7	177.1	9,135.4	19,379.2
Totals	21,986.5	958.1	33,150.7	56,095.3	24,555.9	3,348.6	36,756.7	64,661.2	25,412.3	3,348.6	38,160.5	66,921.4

**Statewide Programs and Services
Summary of RDU Budget Changes by Component
From FY2008 Management Plan to FY2009 Governor**

All dollars shown in thousands

	<u>General Funds</u>	<u>Federal Funds</u>	<u>Other Funds</u>	<u>Total Funds</u>
FY2008 Management Plan	24,555.9	3,348.6	36,756.7	64,661.2
Adjustments which will continue current level of service:				
-Statewide Services	-33.6	0.0	0.0	-33.6
Proposed budget increases:				
-Statewide Services	663.7	0.0	1,176.2	1,839.9
-Office of Information Technology	226.3	0.0	227.6	453.9
FY2009 Governor	25,412.3	3,348.6	38,160.5	66,921.4