University of Alaska Ten Year Expenditure Projection

The University of Alaska inspires learning, and advances and disseminates knowledge through teaching, research, and public service, emphasizing the North and its diverse peoples.

The University of Alaska consists of four major administrative units (MAUs): UA Statewide, UA Anchorage, UA Fairbanks, and UA Southeast. The three academic MAUs each have an urban campus (UA Anchorage – Anchorage, UA Fairbanks – Fairbanks, and UA Southeast – Juneau) and community campuses. Many students attending the University of Alaska take courses concurrently at multiple campuses within a term, either in person or via distance or technology delivered courses. More than half of all graduates use courses from more than one campus toward degree requirements.

Located in Anchorage and on community campuses in Southcentral Alaska, the *University of Alaska Anchorage* (UAA) is committed to serving the higher education needs of the state, its communities, and its diverse peoples. It is an open access university with academic programs leading to occupational endorsements; undergraduate and graduate certificates; and associate, baccalaureate, and graduate degrees in a rich, diverse, and inclusive environment.

University of Alaska Fairbanks (UAF) is Alaska's flagship university campus. Students can choose from a wide variety of programs, ranging from occupational endorsements through doctoral degrees. UAF offers a place for study and service that respects diversity and celebrates collaboration. UAF rural campuses span the state and reflect the rich traditions and cultures of Alaska's Native communities. UAF has more than a dozen research centers and institutes that focus on the Arctic. Research and academic institutions around the world look to UAF as a leader in arctic studies and related education. UAF also has statewide public service and outreach mission responsibilities such as the Cooperative Extension Service, the Marine Advisory Program, AlaskaOne TV/KUAC-FM, and the UA Museum of the North.

The *University of Alaska Southeast* (UAS) serves students from campuses in Juneau, Sitka and Ketchikan and outreach locations throughout Southeast Alaska. UAS offers a variety of degree programs available through traditional enrollment and distance delivery. They include certificate, associate, and bachelor degrees as well as master's degrees in the areas of administration and education.

Baseline Budget Growth Scenario

Conditions/Notes

- UA's baseline budget growth scenario includes wage and benefit increase costs. For other agencies, these costs are excluded from the agency-level baseline budget growth scenario and are budgeted centrally.
- UA's baseline scenario assumes a reduction in the proportion of annual increment from unrestricted general funds, resulting from operational efficiency, increased student success resulting in lower cost per graduate, as well as increased revenue from other sources such as grants and private giving.
- The Higher Education Price Index (HEPI) is an inflation index designed specifically to track the primary cost drivers in higher education and has averaged 3.2 percent for the past 5 years. Annual wage and benefit cost growth is assumed to be 3% and annual student tuition and fee revenue growth is assumed to be 7%.
- Baseline scenarios do not project future operational or resource impacts resulting from the Alaska Performance Scholarship (APS). The university is evaluating what the financial and enrollment impacts, if any, may result from the proposed GPS program.

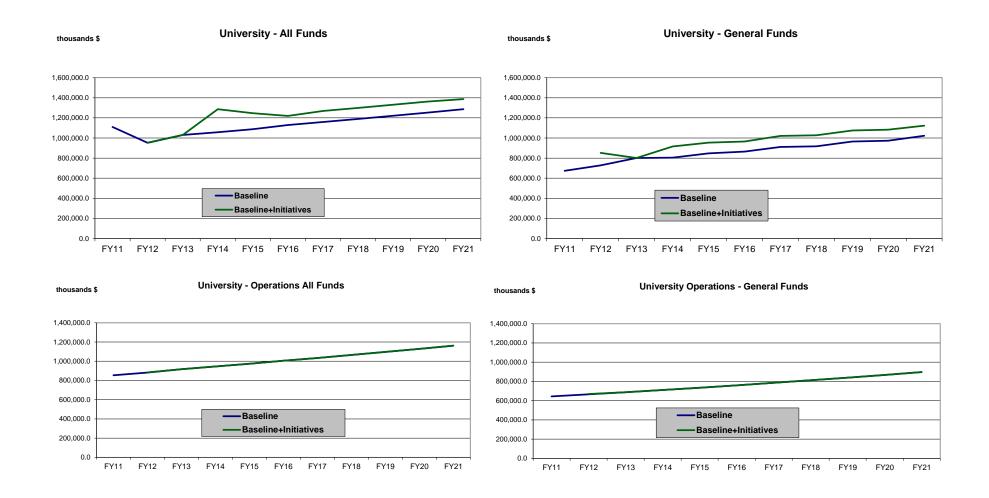
Initiatives Scenario

Conditions/Notes

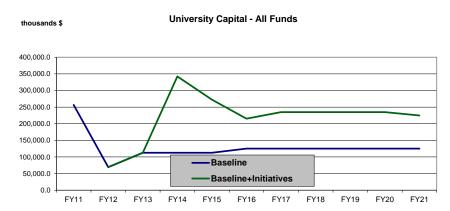
- Initiative scenarios do not project future operational or resource impacts resulting from the Alaska Performance Scholarship (APS). The university is evaluating what the financial and enrollment impacts, if any, may result from the proposed GPS program.
- The Governor's proposed FY12 operating budget includes initiative increment requests for high priority program sustainment of \$539.2 thousand in unrestricted general funds (URGF) and \$85.0 thousand in restricted general funds (RGF)...

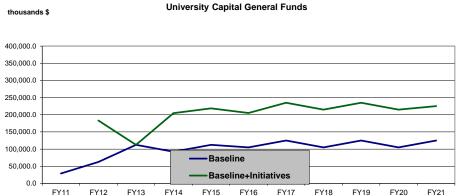
- The Governor's proposed FY12 capital budget requires state funding of approximately \$39.5 million and recipt authority of \$30.0 million for Deferred Maintenance (DM) as well as Annual Renewal and Repurposing (R&R)
- UA's initiative scenario assumes a reduction in the proportion of annual increment from unrestricted general funds, resulting from operational efficiency, increased student success resulting in lower cost per graduate, as well as increased revenue from other sources such as grants and private giving.

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Baseline Budget Growth 1/

(thousands \$)

(modsands ψ)	<u>FY11</u>	FY12	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Total Appropriations	1,110,099.7	951,855.3	1,029,495.8	1,057,734.2	1,086,878.1	1,129,457.6	1,159,009.7	1,189,515.6	1,221,007.5	1,253,518.5	1,287,083.3
General Fund Unrestricted	353,033.4	384,796.4	451,371.2	462,137.3	473,226.4	497,148.2	508,912.6	521,030.0	533,510.9	546,366.3	559,607.2
General Fund Designated	320,521.6	315,365.9	349,076.5	341,526.5	374,447.4	367,857.2	401,774.4	396,218.1	431,208.2	426,765.4	462,911.2
Other State Funds	303,746.0	85,374.3	88,278.3	90,485.3	92,747.4	95,066.1	97,442.7	99,878.8	102,375.8	104,935.2	107,558.6
Federal Funds	132,798.7	166,318.7	140,769.8	163,585.2	146,456.9	169,386.0	150,879.9	172,388.7	153,912.6	175,451.7	157,006.2
Operations	853,449.7	882,355.3	916,995.8	945,234.2	974,378.1	1,004,457.6	1,034,009.7	1,064,515.6	1,096,007.5	1,128,518.5	1,162,083.3
General Fund Unrestricted	338,983.4	345,296.4	358,871.2	369,637.3	380,726.4	392,148.2	403,912.6	416,030.0	428,510.9	441,366.3	454,607.2
General Fund Designated	305,521.6	315,365.9	329,076.5	341,526.5	354,447.4	367,857.2	381,774.4	396,218.1	411,208.2	426,765.4	442,911.2
Other State Funds	76,146.0	85,374.3	88,278.3	90,485.3	92,747.4	95,066.1	97,442.7	99,878.8	102,375.8	104,935.2	107,558.6
Federal Funds	132,798.7	136,318.7	140,769.8	143,585.2	146,456.9	149,386.0	150,879.9	152,388.7	153,912.6	155,451.7	157,006.2
Formula Programs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Unrestricted	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	853,449.7	882,355.3	916,995.8	945,234.2	974,378.1	1,004,457.6	1,034,009.7	1,064,515.6	1,096,007.5	1,128,518.5	1,162,083.3
General Fund Unrestricted	338,983.4	345,296.4	358,871.2	369,637.3	380,726.4	392,148.2	403,912.6	416,030.0	428,510.9	441,366.3	454,607.2
General Fund Designated	305,521.6	315,365.9	329,076.5	341,526.5	354,447.4	367,857.2	381,774.4	396,218.1	411,208.2	426,765.4	442,911.2
Other State Funds	76,146.0	85,374.3	88,278.3	90,485.3	92,747.4	95,066.1	97,442.7	99,878.8	102,375.8	104,935.2	107,558.6
Federal Funds	132,798.7	136,318.7	140,769.8	143,585.2	146,456.9	149,386.0	150,879.9	152,388.7	153,912.6	155,451.7	157,006.2
Capital	256,650.0	69,500.0	112,500.0	112,500.0	112,500.0	125,000.0	125,000.0	125,000.0	125,000.0	125,000.0	125,000.0
General Fund Unrestricted	14,050.0	39,500.0	92,500.0	92,500.0	92,500.0	105,000.0	105,000.0	105,000.0	105,000.0	105,000.0	105,000.0
General Fund Designated	15,000.0	0.0	20,000.0	0.0	20,000.0	0.0	20,000.0	0.0	20,000.0	0.0	20,000.0
Other State Funds	227,600.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	30,000.0	0.0	20,000.0	0.0	20,000.0	0.0	20,000.0	0.0	20,000.0	0.0

^{1.} UA baseline figures include wage and benefit increases. See detailed assumptions

Notes for FY11 Baseline Appropriations and department assumptions for FY12 and beyond

See prior page for assumptions.

University of Alaska

Initiatives (Except Gasline)

(thousands \$)

(110404.140 \$)	<u>FY11</u>	FY12	FY13	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>
Total Appropriations	0.0	624.2	0.0	229,500.0	160,000.0	90,000.0	110,000.0	110,000.0	110,000.0	110,000.0	100,000.0
General Fund Unrestricted	0.0	539.2	0.0	229,500.0	160,000.0	90,000.0	110,000.0	110,000.0	110,000.0	110,000.0	100,000.0
General Fund Designated	0.0	85.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Operations	0.0	624.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Unrestricted	0.0	539.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	85.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Formula Programs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Unrestricted	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs	0.0	624.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Unrestricted	0.0	539.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
General Fund Designated	0.0	85.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Capital	0.0	0.0	0.0	229,500.0	160,000.0	90,000.0	110,000.0	110,000.0	110,000.0	110,000.0	100,000.0
General Fund Unrestricted	0.0	0.0	0.0	229,500.0	160,000.0	90,000.0	110,000.0	110,000.0	110,000.0	110,000.0	100,000.0
General Fund Designated	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other State Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

See detailed assumptions

See detailed assumptions

University of Alaska

Baseline plus Initiatives

(thousands \$)

(mousanus \$)	<u>FY11</u>	FY12	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	FY20	<u>FY21</u>
Total Appropriations General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	1,110,099.7	952,479.5	1,029,495.8	1,287,234.2	1,246,878.1	1,219,457.6	1,269,009.7	1,299,515.6	1,331,007.5	1,363,518.5	1,387,083.3
	353,033.4	385,335.6	451,371.2	691,637.3	633,226.4	587,148.2	618,912.6	631,030.0	643,510.9	656,366.3	659,607.2
	320,521.6	315,450.9	349,076.5	341,526.5	374,447.4	367,857.2	401,774.4	396,218.1	431,208.2	426,765.4	462,911.2
	303,746.0	85,374.3	88,278.3	90,485.3	92,747.4	95,066.1	97,442.7	99,878.8	102,375.8	104,935.2	107,558.6
	132,798.7	166,318.7	140,769.8	163,585.2	146,456.9	169,386.0	150,879.9	172,388.7	153,912.6	175,451.7	157,006.2
Operations General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	853,449.7	882,979.5	916,995.8	945,234.2	974,378.1	1,004,457.6	1,034,009.7	1,064,515.6	1,096,007.5	1,128,518.5	1,162,083.3
	338,983.4	345,835.6	358,871.2	369,637.3	380,726.4	392,148.2	403,912.6	416,030.0	428,510.9	441,366.3	454,607.2
	305,521.6	315,450.9	329,076.5	341,526.5	354,447.4	367,857.2	381,774.4	396,218.1	411,208.2	426,765.4	442,911.2
	76,146.0	85,374.3	88,278.3	90,485.3	92,747.4	95,066.1	97,442.7	99,878.8	102,375.8	104,935.2	107,558.6
	132,798.7	136,318.7	140,769.8	143,585.2	146,456.9	149,386.0	150,879.9	152,388.7	153,912.6	155,451.7	157,006.2
Formula Programs General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Non-formula Programs General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	853,449.7	882,979.5	916,995.8	945,234.2	974,378.1	1,004,457.6	1,034,009.7	1,064,515.6	1,096,007.5	1,128,518.5	1,162,083.3
	338,983.4	345,835.6	358,871.2	369,637.3	380,726.4	392,148.2	403,912.6	416,030.0	428,510.9	441,366.3	454,607.2
	305,521.6	315,450.9	329,076.5	341,526.5	354,447.4	367,857.2	381,774.4	396,218.1	411,208.2	426,765.4	442,911.2
	76,146.0	85,374.3	88,278.3	90,485.3	92,747.4	95,066.1	97,442.7	99,878.8	102,375.8	104,935.2	107,558.6
	132,798.7	136,318.7	140,769.8	143,585.2	146,456.9	149,386.0	150,879.9	152,388.7	153,912.6	155,451.7	157,006.2
Capital General Fund Unrestricted General Fund Designated Other State Funds Federal Funds	256,650.0 14,050.0 15,000.0 227,600.0 0.0	69,500.0 39,500.0 0.0 0.0 30,000.0	112,500.0 92,500.0 20,000.0 0.0	342,000.0 322,000.0 0.0 0.0 20,000.0	272,500.0 252,500.0 20,000.0 0.0	215,000.0 195,000.0 0.0 0.0 20,000.0	235,000.0 215,000.0 20,000.0 0.0	235,000.0 215,000.0 0.0 0.0 20,000.0	235,000.0 215,000.0 20,000.0 0.0	235,000.0 215,000.0 0.0 0.0 20,000.0	225,000.0 205,000.0 20,000.0 0.0 0.0