

State of Alaska
FY2020 Governor's Operating Budget

Department of Health and Social Services
Juvenile Justice
Results Delivery Unit Budget Summary

Juvenile Justice Results Delivery Unit

Contribution to Department's Mission

To hold juvenile offenders accountable for their behavior, promote the safety and restoration of victims and communities, and assist offenders and their families in developing skills to prevent crime.

Results

(Additional performance information is available on the web at <https://omb.alaska.gov/results>.)

Core Services

- Probation
- Detention
- Treatment

Measures by Core Service

(Additional performance information is available on the web at <https://omb.alaska.gov/results>.)

1. Probation
2. Detention
3. Treatment

Major RDU Accomplishments in 2018

In FY2018, the Division of Juvenile Justice continued its system improvement efforts to improve services and implementing evidence based programs that strengthen juvenile and system outcomes. Specific accomplishments include:

- All division facilities continue to participate successfully in the national quality assurance program, Performance-based Standards (PbS), one unit is Level 1, seven units are Level 2 and three units at Level 3.
- All Division of Juvenile Justice facilities have been certified compliant with the Prison Rape Elimination Act (PREA) since November 2016. This achievement is credit to years of hard work of all staff to follow Prison Rape Elimination Act standards to prevent, detect, report and respond to incidents of sexual abuse in Division of Juvenile Justice detention and treatment facilities.
- In recent years, Division of Juvenile Justice has worked in partnership with the Alaska Mental Health Trust Authority to greatly expand the mental health services available to Division of Juvenile Justice clients. The division implemented new division-wide policies that guide the services provided by Division of Juvenile Justice mental health clinicians to juveniles served by Division of Juvenile Justice probation, detention, and secure treatment programs. These policies provide clear guidelines for staff, youth, families, attorneys, and the court on types of services available in each of these programs.
- The Seven Challenges substance abuse treatment program has been implemented at the division's five secure treatment facilities. Groups are co-facilitated by Mental Health Clinicians and Juvenile Justice Officers, with Mental Health Clinicians providing weekly clinical supervision for the Juvenile Justice Officers. As a part of fidelity for Seven Challenges, family therapy has continued to increase for all youth involved in Seven Challenges. Multi-family therapy groups have been facilitated at McLaughlin Youth Center for some youth in Seven Challenges, which has proven to be a successful intervention for the youth and families. Seven Challenges also continues to be co-facilitated for the Transitional Services Unit at McLaughlin Youth Center, which includes youth from secure treatment who are in transition, youth have transitioned back into the community, as well as youth in the community on probation.

- The Division continues work on strengthening education and treatment services for girls held in secure detention and treatment. The division is contracting with a national expert to provide ongoing training and support to strengthen treatment and programs for girls using a trauma informed/strength based approach for a more effective juvenile justice system.
- The Nome Youth Facility program was expanded to include detention and treatment services.

Key RDU Challenges

- Enhancing the safety of youth, staff and visitors in our facilities and offices is an ongoing effort. Division of Juvenile Justice facilities and probation offices have updated their emergency responses and general safety plans and also increased the use of digital surveillance cameras to record events as they occur. The division-wide effort to improve the therapeutic relationships with at-risk youth through the reduction of room confinement, isolation and segregation continues.
- Recruiting qualified applicants for facilities, probation, and support positions throughout Division of Juvenile Justice continues to be a challenge. This challenge extends to our rural facilities / probation offices and to our leadership positions throughout the division. In an effort to address this challenge Division of Juvenile Justice has increased the number of ongoing recruitment posting on Workplace Alaska, worked to recruit strong candidate pools and coordinated our efforts with the department's Human Resources personnel to expedite the approval and job offer process for the selected candidates. The division is working to develop leadership training for staff interested in moving into leadership positions within the division.
- There are limited placement alternatives for youth with severe behavioral health needs who exhibit assaultive behaviors so these youth are often detained in Division of Juvenile Justice facilities. Division of Juvenile Justice is currently engaged in a behavioral health system reform effort that will address the need to strengthen programs offered through the state's high level psychiatric hospital settings to better serve youth with severe behavioral health needs that are exhibiting assaultive behaviors.
- Adequate staff training is an ongoing and critical need for the division. With increased emphasis on best practices at all levels of the division (particularly with regard to safety and security, client behavioral management, legal issues, mental health issues); the need to provide adequate training to all employees is a priority. The division continues to expand ways to deliver effective training to employees in a cost-effective manner that takes full advantage of technology and collaboration with other agencies offering similar services.

Significant Changes in Results to be Delivered in FY2020

- The division continues to work towards implementation of a more trauma informed system that supports the natural resiliency of youth and assists them in identifying their unique strengths. A trauma informed system focuses on working with youth to change behaviors, actions and responses. Division of Juvenile Justice will continue to work on the elements of a trauma informed juvenile justice system to strengthen services. This includes: staff knowledge and training in child traumatic stress; staff safety and traumatic stress prevention; youth/family physical and psychological safety; trauma-informed mental health services and collaboration and coordination of care. This is a multi-year effort with the focus on implementing a Division of Juvenile Justice program/review audit tool.
- The division continues to address the high recidivism rate for Alaska Native youth and the issues related to successful transition home after treatment. The division's relationship with tribes and tribal villages is considered an important factor in making improvements in these areas.
- The division continues to work with tribal communities to develop diversion programs as an early intervention to keep youth who commit lower level offenses in their communities. The division will continue to develop and strengthen a rural diversion system.

- The division will continue to strengthen statewide initiatives such as reduced isolation and room confinement in facilities, dual status collaboration with the Office of Children’s Services for probation and the development of services for violent offenders and assaultive youth with severe behavioral issues.
- The division will continue to maintain and monitor evidence based programs such as the Seven Challenges Substance Abuse treatment, Aggression Replacement Therapy (ART), transitional services and trauma informed/strength based programs.
- Division of Juvenile Justice is working towards increasing participation in federal reimbursement through Medicaid Administrative Claiming (MAC) and other federal programs.

Contact Information
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**Juvenile Justice
RDU Financial Summary by Component**

All dollars shown in thousands

	FY2018 Actuals				FY2019 Management Plan				FY2020 Governor			
	UGF+DGF Funds	Other Funds	Federal Funds	Total Funds	UGF+DGF Funds	Other Funds	Federal Funds	Total Funds	UGF+DGF Funds	Other Funds	Federal Funds	Total Funds
Formula Expenditures None.												
Non-Formula Expenditures												
McLaughlin Youth Center	17,153.0	619.9	0.0	17,772.9	17,312.6	636.3	20.0	17,968.9	17,804.4	642.6	20.0	18,467.0
Mat-Su Youth Facility	2,329.5	47.3	0.0	2,376.8	2,354.0	45.0	10.0	2,409.0	2,421.8	45.0	10.0	2,476.8
Kenai Peninsula Youth Facility	1,998.9	22.4	0.0	2,021.3	2,097.5	30.0	10.0	2,137.5	2,154.2	30.0	10.0	2,194.2
Fairbanks Youth Facility	4,442.1	59.3	0.0	4,501.4	4,760.9	74.8	10.0	4,845.7	4,881.3	74.8	10.0	4,966.1
Bethel Youth Facility	4,631.6	0.0	0.0	4,631.6	4,996.8	0.0	10.0	5,006.8	5,140.0	0.0	10.0	5,150.0
Nome Youth Facility	2,317.0	0.0	0.0	2,317.0	2,674.4	0.0	10.0	2,684.4	2,745.8	0.0	10.0	2,755.8
Johnson Youth Center	3,974.7	0.4	0.0	3,975.1	4,244.8	56.7	10.0	4,311.5	4,363.5	56.7	10.0	4,430.2
Probation Services	15,408.8	380.4	107.5	15,896.7	15,762.6	387.9	288.7	16,439.2	16,128.7	387.6	294.9	16,811.2
Delinquency Prevention	4.9	113.7	339.4	458.0	0.0	160.0	1,155.0	1,315.0	0.0	160.0	1,155.0	1,315.0
Youth Courts	453.6	0.0	0.0	453.6	531.1	0.0	0.0	531.1	532.6	0.0	0.0	532.6
Juvenile Justice Health Care	1,479.6	0.0	0.0	1,479.6	1,368.6	0.0	0.0	1,368.6	1,368.6	0.0	0.0	1,368.6
Totals	54,193.7	1,243.4	446.9	55,884.0	56,103.3	1,390.7	1,523.7	59,017.7	57,540.9	1,396.7	1,529.9	60,467.5

Juvenile Justice
Summary of RDU Budget Changes by Component
From FY2019 Management Plan to FY2020 Governor

All dollars shown in thousands

	<u>Unrestricted Gen (UGF)</u>	<u>Designated Gen (DGF)</u>	<u>Other Funds</u>	<u>Federal Funds</u>	<u>Total Funds</u>
FY2019 Management Plan	56,103.3	0.0	1,390.7	1,523.7	59,017.7
One-time items:					
-Probation Services	0.0	0.0	-166.5	0.0	-166.5
Adjustments which continue current level of service:					
-McLaughlin Youth Center	491.8	0.0	6.3	0.0	498.1
-Mat-Su Youth Facility	67.8	0.0	0.0	0.0	67.8
-Kenai Peninsula Youth Facility	56.7	0.0	0.0	0.0	56.7
-Fairbanks Youth Facility	120.4	0.0	0.0	0.0	120.4
-Bethel Youth Facility	143.2	0.0	0.0	0.0	143.2
-Nome Youth Facility	71.4	0.0	0.0	0.0	71.4
-Johnson Youth Center	118.7	0.0	0.0	0.0	118.7
-Probation Services	366.1	0.0	166.2	6.2	538.5
-Youth Courts	1.5	0.0	0.0	0.0	1.5
FY2020 Governor	57,540.9	0.0	1,396.7	1,529.9	60,467.5