

**State of Alaska**  
**FY2023 Governor's Operating Budget**

**Department of Corrections**  
**Population Management**  
**Results Delivery Unit Budget Summary**

## Population Management Results Delivery Unit

### Contribution to Department's Mission

Enhance the safety of communities.

### Core Services

- Provide Secure Confinement
- Provide Reformative Programs
- Provide Supervised Release and Reentry
- Training Oversight
- Provide Facility Infrastructure Maintenance

### Major RDU Accomplishments in 2021

Maintained safe and secure operations during the COVID-19 pandemic without sacrificing security or relaxing the commitment to public safety by implementing:

- Regular and frequent facility wide sanitization to prevent the spread of illness.
- Placed hand sanitizer and masks around the facility for the use by staff and implemented procedures for the inmates to utilize good hand hygiene prior to each meal service.
- Provided COVID-19 vaccinations to staff and inmates.
- Provided all new inmates two cloth masks to utilize whenever outside of their housing cell.
- Developed significant operational changes such as:
  - Created new male and female housing units for intake quarantine, COVID positive, or close contact quarantine housing
  - Separate housing
  - Separate methods of communication
  - Separate venues to attend court hearings
- COVID testing inmates at remand, which helped stop the spread within facilities at intake
- Created an agreement with community residential center's (CRC), to receive quarantine inmates that qualify for placement at the CRC to help with population management where available.

Incorporated major curriculum updates including the addition of a 7.5hour Sex Offender class, 7.5hour Legal Issues class, and an additional Domestic Violence Response class for the Probation Officer Academy in collaboration with the Division of Pretrial, Probation and Parole.

Convened several training seminars across the state via video platform resulting in continuing education for officers in the Department of Corrections (DOC).

Completed Palmer Correctional Center recruitment for all key supervisory positions to include Superintendent I, Administrative Officer I, Maintenance Foreman, Kitchen Lead, Lieutenant, Security Staff Sergeant, four (4) Shift Staff Sergeants, two (2) Unit Team Staff Sergeants, Records Staff Sergeant, and Probation Supervisor. In addition to this, recruitment was completed for all administrative support positions, and all but 6 security vacancies have been filled to date. During this period 100 positions were created in Online Position Description (OPD) to support Security and Administrative functions at Palmer Correctional Center (PCC).

Generated post orders for the Palmer Correctional Center identifying key duties for each post throughout the facility. Emergency plans were generated identifying procedures to be followed during emergencies to include natural disaster, prisoner riots, adverse job action, hostage situations, escapes, prisoner death, bomb threats, hunger strikes etc. Prisoner meal service and movement schedules were developed taking COVID protocols and safety measure into consideration.

Harvested approximately 2,065,647 pounds of agricultural products. Donated approximately 14,970 pounds of

produce to multiple charitable organizations throughout Alaska ranging from the Mat-Susitna Valley to Tok. Shipped over 45,039 pounds of fresh produce within Department of Corrections Institutions to offset food costs.

Implemented video conferencing strategies for Parole Board hearings to better assist with conducting hearings safely during the COVID-19 pandemic resulting in a significant cost reduction to the travel line and increased victim participation. The Board of Parole did not have to pause, delay or cancel any proceedings as a result of pandemic. And victims participating in the hearings via video conferencing have found the platform easy to operate and appreciate receiving the outcome upon conclusion of the hearing. However, some victims continue to have a strong preference to be in-person for the hearings.

## **Key RDU Challenges**

Provide meaningful contact with family and friends while visitation is suspended due to COVID-19.

Enhance telephonic access and develop video visitation for discovery review with attorneys while physical access is suspended due to COVID-19.

Staff and facilitate video court hearings while court movement is suspended due to COVID-19.

Staff facilities off the road system with traveling correctional and medical employees where local restrictions are in place.

Elimination of contraband and drug use within prisons to address overdoses and commensurate need for medical attention.

Identify and implement prison industries programs for job skill development and rehabilitation programming.

Maintenance and upkeep of aging correctional facilities and obsolete security systems.

Identify, coordinate and implement prison industry programs to provide job skills development and rehabilitation for the productive engagement of offenders while incarcerated.

Transitioning offenders from institutional treatment programs to limited community based treatment options and referrals, including community residential center beds, sex offender management programs and treatment providers, and residential substance abuse after care programs.

Ensure the department is providing habilitative programs that aid offenders with successful reentry into Alaska's communities.

Identify, develop, and modify all offender programs to ensure the department is providing recognized evidence-based practices in both institutional and community settings.

Recruitment and retention of well-trained providers to meet offenders reformative needs for successful reentry and reduced recidivism.

Expand the number of applicants for housing assistance under the Tenant-Based Rental Assistance Program

Increase Community Residential Centers and electronic monitoring placements.

Increase the number of applicants for special medical, discretionary, and early parole termination.

Increase eligibility of offenders for community placement who are currently limited by regulation, policy and municipal ordinances.

## **Significant Changes in Results to be Delivered in FY2023**

No changes in results delivered.

**Contact Information**

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**Population Management  
RDU Financial Summary by Component**

*All dollars shown in thousands*

	FY2021 Actuals				FY2022 Management Plan				FY2023 Governor			
	UGF+DGF Funds	Other Funds	Federal Funds	Total Funds	UGF+DGF Funds	Other Funds	Federal Funds	Total Funds	UGF+DGF Funds	Other Funds	Federal Funds	Total Funds
<b>Formula Expenditures</b> None.												
<b>Non-Formula Expenditures</b>												
Recruitment and Retention	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	400.0	0.0	0.0	400.0
Correctional Academy	1,693.4	0.0	0.0	1,693.4	1,523.6	0.0	0.0	1,523.6	1,510.2	0.0	0.0	1,510.2
Institution Director's Office	2,010.8	0.0	0.0	2,010.8	2,052.7	0.0	143.4	2,196.1	2,009.5	0.0	143.4	2,152.9
Classification and Furlough	1,104.8	0.0	0.0	1,104.8	1,248.2	0.0	0.0	1,248.2	1,214.1	0.0	0.0	1,214.1
Out-of-State Contractual	250.4	0.0	0.0	250.4	300.0	0.0	0.0	300.0	300.0	0.0	0.0	300.0
Inmate Transportation	3,135.6	140.0	0.0	3,275.6	3,615.7	140.0	0.0	3,755.7	3,603.5	140.0	0.0	3,743.5
Point of Arrest	466.7	0.0	0.0	466.7	628.7	0.0	0.0	628.7	628.7	0.0	0.0	628.7
Anchorage Correctional Complex	22,231.3	0.0	9,213.2	31,444.5	19,198.0	0.0	15,212.7	34,410.7	18,866.5	0.0	15,264.1	34,130.6
Anvil Mtn Correctional Center	6,959.5	0.0	0.0	6,959.5	7,172.9	24.9	0.0	7,197.8	7,095.4	24.9	112.9	7,233.2
Combined Hiland Mtn Corr Ctr	14,680.1	0.0	0.0	14,680.1	14,684.4	0.0	0.0	14,684.4	16,182.1	0.0	90.7	16,272.8
Fairbanks Correctional Center	12,149.5	0.0	0.0	12,149.5	12,629.5	0.0	0.0	12,629.5	12,751.1	0.0	91.5	12,842.6
Goose Creek Correctional Center	42,755.2	0.0	0.0	42,755.2	43,642.5	0.0	0.0	43,642.5	43,366.5	0.0	0.0	43,366.5
Ketchikan Correctional Center	5,034.8	0.0	0.0	5,034.8	4,985.0	0.0	0.0	4,985.0	5,053.9	0.0	0.0	5,053.9
Lemon Creek Correctional Ctr	10,680.3	303.1	0.0	10,983.4	10,898.5	503.2	0.0	11,401.7	11,033.7	499.0	83.7	11,616.4
Mat-Su Correctional Center	7,089.4	0.0	0.0	7,089.4	7,013.3	0.0	0.0	7,013.3	7,067.2	0.0	80.5	7,147.7
Palmer Correctional	19,864.9	0.0	0.0	19,864.9	16,260.0	0.0	0.0	16,260.0	16,403.4	0.0	0.0	16,403.4

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Center Spring Creek Correctional Ctr	22,823.2	0.0	0.0	22,823.2	24,963.8	0.0	0.0	24,963.8	24,829.0	0.0	0.0	24,829.0
Wildwood Correctional Center	16,048.3	19.7	0.0	16,068.0	16,417.6	13.6	0.0	16,431.2	16,294.7	13.6	80.4	16,388.7
Yukon-Kuskokwim Corr Center	9,486.6	61.0	0.0	9,547.6	9,975.6	60.0	0.0	10,035.6	10,143.2	60.0	109.3	10,312.5
Pt.MacKenzie Correctional Farm	5,062.2	0.0	0.0	5,062.2	4,565.4	0.0	0.0	4,565.4	4,629.1	0.0	0.0	4,629.1
Probat &Parole Dir Office	676.6	0.0	0.0	676.6	999.7	0.0	50.0	1,049.7	974.1	0.0	50.0	1,024.1
Pre-Trial Services	13,828.4	0.0	0.0	13,828.4	11,108.7	0.0	0.0	11,108.7	10,800.6	0.0	0.0	10,800.6
Statewide Probation and Parole	16,779.5	0.0	0.0	16,779.5	18,514.1	0.0	0.0	18,514.1	17,962.5	0.0	0.0	17,962.5
Regional and Community Jails	6,962.1	0.0	0.0	6,962.1	7,000.0	0.0	0.0	7,000.0	7,000.0	0.0	0.0	7,000.0
Parole Board	1,678.7	0.0	0.0	1,678.7	1,971.9	0.0	0.0	1,971.9	1,920.6	0.0	0.0	1,920.6
<b>Totals</b>	<b>243,452.3</b>	<b>523.8</b>	<b>9,213.2</b>	<b>253,189.3</b>	<b>241,369.8</b>	<b>741.7</b>	<b>15,406.1</b>	<b>257,517.6</b>	<b>242,039.6</b>	<b>737.5</b>	<b>16,106.5</b>	<b>258,883.6</b>

**Population Management**  
**Summary of RDU Budget Changes by Component**  
**From FY2022 Management Plan to FY2023 Governor**

*All dollars shown in thousands*

	<u>Unrestricted</u> <u>Gen (UGF)</u>	<u>Designated</u> <u>Gen (DGF)</u>	<u>Other Funds</u>	<u>Federal</u> <u>Funds</u>	<u>Total Funds</u>
<b>FY2022 Management Plan</b>	<b>237,362.9</b>	<b>4,006.9</b>	<b>741.7</b>	<b>15,406.1</b>	<b>257,517.6</b>
<b>Base for structure changes:</b>					
-Recruitment and Retention	921.2	0.0	0.0	0.0	921.2
<b>Adjustments which continue current level of service:</b>					
-Recruitment and Retention	-521.2	0.0	0.0	0.0	-521.2
-Correctional Academy	-13.4	0.0	0.0	0.0	-13.4
-Institution Director's Office	-43.2	0.0	0.0	0.0	-43.2
-Classification and Furlough	-34.1	0.0	0.0	0.0	-34.1
-Inmate Transportation	-12.2	0.0	0.0	0.0	-12.2
-Anchorage Correctional Complex	-311.7	-19.8	0.0	51.4	-280.1
-Anvil Mtn Correctional Center	-77.5	0.0	0.0	112.9	35.4
-Combined Hiland Mtn Corr Ctr	-109.7	0.0	0.0	90.7	-19.0
-Fairbanks Correctional Center	-89.6	0.0	0.0	91.5	1.9
-Goose Creek Correctional Center	-276.0	0.0	0.0	0.0	-276.0
-Ketchikan Correctional Center	-34.2	0.0	0.0	0.0	-34.2
-Lemon Creek Correctional Ctr	-81.4	0.0	-4.2	83.7	-1.9
-Mat-Su Correctional Center	-49.1	0.0	0.0	80.5	31.4
-Palmer Correctional Center	143.4	0.0	0.0	0.0	143.4
-Spring Creek Correctional Ctr	-134.8	0.0	0.0	0.0	-134.8
-Wildwood Correctional Center	-122.9	0.0	0.0	80.4	-42.5
-Yukon-Kuskokwim Corr Center	-98.0	0.0	0.0	109.3	11.3
-Pt.MacKenzie Correctional Farm	-39.3	0.0	0.0	0.0	-39.3
-Probat &Parole Dir Office	-25.6	0.0	0.0	0.0	-25.6
-Pre-Trial Services	-308.1	0.0	0.0	0.0	-308.1
-Statewide Probation and Parole	-551.6	0.0	0.0	0.0	-551.6
-Parole Board	-51.3	0.0	0.0	0.0	-51.3
<b>Proposed budget increases:</b>					
-Combined Hiland Mtn Corr Ctr	1,607.4	0.0	0.0	0.0	1,607.4
-Fairbanks Correctional	211.2	0.0	0.0	0.0	211.2

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From FY2022 Management Plan to FY2023 Governor**

*All dollars shown in thousands*

	<u>Unrestricted Gen (UGF)</u>	<u>Designated Gen (DGF)</u>	<u>Other Funds</u>	<u>Federal Funds</u>	<u>Total Funds</u>
Center					
-Ketchikan Correctional Center	103.1	0.0	0.0	0.0	103.1
-Lemon Creek Correctional Ctr	216.6	0.0	0.0	0.0	216.6
-Mat-Su Correctional Center	103.0	0.0	0.0	0.0	103.0
-Yukon-Kuskokwim Corr Center	265.6	0.0	0.0	0.0	265.6
-Pt.MacKenzie Correctional Farm	103.0	0.0	0.0	0.0	103.0
<b>FY2023 Governor</b>	<b>238,052.5</b>	<b>3,987.1</b>	<b>737.5</b>	<b>16,106.5</b>	<b>258,883.6</b>