HUD Community Development Block Grant - Disa	ster FY2024 Request:	\$38,493,000
Recovery Program	Reference No:	62914
AP/AL: Appropriation	Project Type: Renewal and Replace	cement
Category: Development		
Location: Statewide	House District: Statewide (HD 1 -	40)
Impact House District: Statewide (HD 1 - 40)	Contact: Hannah Lager	
Estimated Project Dates: 07/01/2023 - 06/30/2028	Contact Phone: (907)465-5533	

The Department of Housing and Urban Development (HUD) is awarding Alaska a \$38,493,000 grant to respond to and mitigate impacts of the September 2022 Typhoon Merbok disaster, which impacted approximately 1,300 miles of coastline in western Alaska and affected more than 40 villages and municipalities. These Community Development Block Grant – Disaster Recovery (CDBG-DR) funds may also be used for preventative measures to avoid potential future impacts to communities.

Funding:	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Total
1002 Fed	\$38,493,000						\$38,493,000
Rcpts							
Total:	\$38,493,000	\$0	\$0	\$0	\$0	\$0	\$38,493,000
State Mate	h Required 🛛 🗹 O	ne-Time Project	Phased	- new	Phased - underway	y 🗖 Oi	ngoing
0% = Minimu	m State Match % R	equired	Amendn	nent	Mental Health Bill		
Operating &	& Maintenance	Costs:			<u>Amount</u>		<u>Staff</u>
		Pr	oject Develo	pment:	80,000		1
	Ongoing Operating:			erating:	0		0
			One-Time S	Startup:	0		

Totals: 80,000

1

Prior Funding History / Additional Information:

Project Description/Justification:

Community Development Block Grant - Disaster Recovery awards are administered in a multi-phase process that involves the creation and submission of an Administrative Action Plan, Unmet Needs Assessment, Public Action Plan, and Implementation Plan all of which must be submitted for HUD's approval.

Alaska Energy Authority - Defense Community	FY2024 Request: \$3,	000,000
Infrastructure Pilot Program	Reference No:	65130
AP/AL: Appropriation	Project Type: Energy	
Category: Development		
Location: Statewide	House District: Statewide (HD 1 - 40)	
Impact House District: Statewide (HD 1 - 40)	Contact: Curtis W. Thayer	
Estimated Project Dates: 07/01/2023 - 06/30/2028	Contact Phone: (907)771-3000	

The Defense Community Infrastructure Pilot Program provides funding to state and local governments through competitive applications that will be used to address deficiencies in community infrastructure supportive of a military installation. As this project moved towards construction, the overhead line crossed the Donnelly Drop Zone, an extremely important training area. This funding is needed to bury the line through this section of the project. Golden Valley Electric Association (GVEA) is the recipient of these funds. No state match is required.

Funding:	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Total
1002 Fed Rcpts	\$3,000,000						\$3,000,000
Total:	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
State Mate 0% = Minimu	ch Required	ne-Time Project equired	PhasedAmendr		Phased - underwMental Health B	,	ngoing
Operating of	& Maintenance	Pr	oject Develo	•	Amour	n <u>t</u> 0	Staff 0
	Ongoing Operating: <u>One-Time Startup:</u>			0 0	0		
				Totals:		0	0

Prior Funding History / Additional Information:

Sec17 Ch1 SLA2023 P120 L18 HB39 \$12,752,540

Project Description/Justification:

Alaska Energy Authority (AEA) was approached by GVEA to apply for this funding on their behalf in early July 2022. GVEA will extend an electric power line approximately thirty-four miles to the south, making electrical power available to Black Rapids Training Site. Final details including exact route specifications are in process. The route is expected to transverse Department of Transportation and Public Facilities (DOT&PF) easements. The United States Army Garrison Alaska and DOT&PF has offered support for the extension.

The Black Rapids Training Site (BRTS) is powered by three diesel gensets that are approaching replacement. Replacement costs are estimated at over \$25 million over the next 25 years. The lack of an energy source that is reliable, safe, and clean creates significant challenges for the site and accounts for the degradation of military value and resilience. Critically, it even negatively impacts the quality of life for military personnel and their families. A major concern is the lack of backup support for the generators. Their reliance on diesel fuel deliveries from outside creates the possibility of a catastrophic failure, potentially stranding the site without electric or water, as the water supply is

dependent on electric powered pumps. This very real crisis is threatening with the washout of Bear Creek.

The project start date for this grant award is 7/1/2024, estimated completion 6/30/2026.

No cost match is required, but GVEA has committed \$272,328 for a total project \$13,024,868.

This project moved through final design and NEPA over the course of 2023. The overhead line crossed the Donnelly Drop Zone, an important training area for the military. An alternate was considered as well as funding to bury the line. After much consideration, the Army has identified funding to bury the line through the drop zone area. Those funds (est \$3,000,000) will be passed through the grant award with AEA to GVEA for construction of the line extension to the Black Rapids Training Site.

Division of Insurance - Health Plan Utilization Dat (HPUD)	abase FY2024 Request: \$6,000,000 Reference No: 65138
AP/AL: Appropriation	Project Type: Research / Studies / Planning
Category: General Government	
Location: Statewide	House District: Statewide (HD 1 - 40)
Impact House District: Statewide (HD 1 - 40)	Contact: Hannah Lager
Estimated Project Dates: 07/01/2023 - 06/30/2028	Contact Phone: (907)465-5533

In FY2023 the Division of Insurance (DOI) was directed to pursue procurement of a Health Payment and Utilization Database (HPUD) for no greater than \$1,500,000. The legislature directed Medicaid and AlaskaCare to convert claims data to a common layout and provide that data to the department to populate the HPUD. In order to leverage this project for understanding the cost of health care in Alaska, including cost drivers, the DOI needs additional funding to continue the project. Continuation of funding will allow the DOI to ensure continuity of Medicare data imports and support ongoing contractor costs without relying on data from national databases that may not portray actual costs in Alaska.

Funding:	FY2024	FY2025	FY2026	FY2027	FY2028 F	Y2029	Total
1156 Rcpt	\$6,000,000						\$6,000,000
Svcs							
Total:	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000
State Match	Required	One-Time Project	Phased	- new	Phased - underway	🗖 On	going
0% = Minimum	n State Match %	Required	Amendr	ment	Mental Health Bill		
		_					
Operating &	Maintenanc	e Costs:			<u>Amount</u>		<u>Staff</u>
		Pro	oject Develo	opment:	6,000,000		0
		C	Ongoing Op	erating:	0		0
			One-Time	Startup:	0		
				Totals:	6,000,000		0

Prior Funding History / Additional Information:

Sec1 Ch11 SLA2022 P6 L13 HB69 \$1,500,000

This project will be funded from insurance licensing receipts collected by the division.

Project Description/Justification:

At the direction of the Legislature, the division's contractor has collected data from Medicaid and will be collecting AlaskaCare claims data. The division has also obtained Medicare claims data and received voluntary submissions from private payers (i.e., Premera, Moda, etc.). The project is coordinating with the Health Information Exchange to utilize the data in understanding chronic conditions and the impact of various health programs aimed at improving health outcomes. The data will be used to further understand the costs of health care in Alaska. By having a database with claims information, the state will be able to better understand areas of health care that are undercompensated or underserved. The state will be positioned to understand the levers that impact the costs of care. The State will not be dependent on outside data sources that require significant cost outlays to access consumer and state employee health claim data.

Division of Insurance - Health Plan Utilization Database	FY2024 Request:	\$6,000,000
(HPUD)	Reference No:	65138

This appropriation will support ongoing contractual support of the database. The contractor will hold the data in a secure database and provide limited access to state users and others who receive clearance from a governance board. The contractor offers routine reporting.

House Di Contact: Contact I	ype: Life / Health / istrict: Statewide (Bob Ernisse Phone: (907)428-7 OSP) with federal re FY2028	HD 1 - 40 7210	hority to
Contact: Contact I ogram (CD	Bob Ernisse Phone: (907)428-7 9SP) with federal re	/210 eceipt aut	hority to
Contact: Contact I ogram (CD	Bob Ernisse Phone: (907)428-7 9SP) with federal re	/210 eceipt aut	hority to
ogram (CD	SP) with federal re	eceipt aut	•
•		•	•
FY2027	FY2028 F	-22020	
FY2027	FY2028 F	-22020	
		12029	Total
			\$150,000
\$0	\$0	\$0	\$150,000
- new	Phased - underway	/ 🗖 Onge	oing
ment	Mental Health Bill		
	Amount	S	Staff
•	0		0
Ongoing Operating:			0
Startup:	0		
Totals:	0		0
	- new ment opment: perating: Startup:	- new Phased - underway ment Mental Health Bill Opment: 0 perating: 0 Startup: 0	- new Phased - underway Ong ment Mental Health Bill Opment: 0 berating: 0 Startup: 0

Prior Funding History / Additional Information:

Sec1 Ch1 SLA2017 P5 L19 SB23 \$100,000 Sec1 Ch2 SLA2016 P5 L10 SB138 \$100,000 Sec1 Ch16 SLA2013 P69 L19 SB18 \$100,000 Sec1 Ch17 SLA2012 P122 L13 SB160 \$100,000

Project Description/Justification:

The National Guard Counterdrug Support Program (CDSP) supports law enforcement agencies in drug enforcement operations, assists in training law enforcement officers, and provides community-based drug awareness programs. The CDSP program is needed to provide citizen protection and life safety measures.

The CDSP encompasses two critical areas: Drug Interdiction and Drug Demand Reduction (DDR). The DDR program provides assistance to law enforcement agencies working in investigations or prosecutions that result in a federal forfeiture. This participation allows the state to receive federal funds as a result of forfeiture situations. Funds are receipted and expended in accordance with the U.S. Department of Justice's guidance, primarily in the area of technological support supplies and/or facility improvements to the program.

The Drug Demand Reduction program incorporates experiential learning and facilitation of drug education and positive life skills instruction. The curriculum is provided to youth statewide.

State and Local Cybersecurity Grant Fund Change	e FY2024 Request:	\$0
	Reference No:	65185
AP/AL: Appropriation	Project Type: Life / Health / Safety	
Category: Public Protection		
Location: Statewide	House District: Statewide (HD 1 - 40)	
Impact House District: Statewide (HD 1 - 40)	Contact: Bob Ernisse	
Estimated Project Dates: 07/01/2023 - 06/30/2028	Contact Phone: (907)428-7210	
Brief Summary and Statement of Need:		

atch requireme	ent for FY202	4 Cybersecu	urity grant w	as awarded as	designated	d gener	al
is unusable fo	r the Division	of Homelan	d Security a	and Emergency	Manageme	ent. Ma	tch
t be unrestricte	ed general fur	nds to meet t	the purpose	and requireme	ents of the g	grant.	
FY2024	FY2025	FY2026	FY2027	FY2028	FY2029		Total
\$375,800						\$37	5,800
\$-375,800						\$-37	5,800
\$0	\$0	\$0	\$0	\$0	\$0		\$0
n Required 🛛 🗖	One-Time Proje	ct 🛛 🗖 Phase	d - new	Phased - under	erway 🗖 Or	ngoing	
n State Match %	Required	🗖 Amen	dment	Mental Health	n Bill		
Maintenance	e Costs:			Amo	unt	Staff	
		Project Deve	elopment:		0	0	
		Ongoing O	perating:		0	0	
		One-Time	Startup:		0		
			Totals:		0	0	
r	is unusable fo be unrestricte FY2024 \$375,800 \$-375,800 \$0 Required State Match %	is unusable for the Division be unrestricted general fur FY2024 FY2025 \$375,800 \$-375,800 \$0 \$0 Required One-Time Proje State Match % Required Maintenance Costs:	is unusable for the Division of Homeland be unrestricted general funds to meet to FY2024 FY2025 FY2026 \$375,800 \$-375,800 \$0 \$0 \$0 Required One-Time Project Phase of State Match % Required Amend Maintenance Costs: Project Deve Ongoing O	is unusable for the Division of Homeland Security a be unrestricted general funds to meet the purpose FY2024 FY2025 FY2026 FY2027 \$375,800 \$-375,800 \$0 \$0 \$0 \$0 Required One-Time Project Phased - new State Match % Required Amendment Maintenance Costs: Project Development: Ongoing Operating: One-Time Startup:	is unusable for the Division of Homeland Security and Emergency be unrestricted general funds to meet the purpose and requirement FY2024 FY2025 FY2026 FY2027 FY2028 \$375,800 \$-375,800 \$0 \$0 \$0 \$0 \$0 \$0 Required One-Time Project Phased - new Phased - under State Match % Required Amendment Mental Health Maintenance Costs: Amo Project Development: Ongoing Operating: One-Time Startup:	is unusable for the Division of Homeland Security and Emergency Manageme be unrestricted general funds to meet the purpose and requirements of the or FY2024 FY2025 FY2026 FY2027 FY2028 FY2029 \$375,800 \$-375,800 \$-375,800 \$0 \$0 \$0 \$0 \$0 \$0 \$0 Required One-Time Project Phased - new Phased - underway 0 or State Match % Required Amendment Mental Health Bill Maintenance Costs: <u>Amount</u> Project Development: 0 Ongoing Operating: 0 One-Time Startup: 0	\$375,800 \$375,800 \$-375,800 \$-375,800 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1 Required Phased - new Phased - underway Ongoing \$2 Amendment Mental Health Bill \$0 \$0 Maintenance Costs: Amendment Mental Health Bill \$1 Project Development: 0 0 \$0 Ongoing Operating: 0 0 \$0 One-Time Startup: 0 \$0 \$0

Prior Funding History / Additional Information:

Project Description/Justification:

The State and Local Cybersecurity Grant program supports state, local, and tribal governments in improving cybersecurity and addressing cybersecurity threats and risks to their Information Technology systems. Eighty percent of funding is required to be passed to local and tribal governments. Within that, a minimum of 25 percent is required to go to rural areas.

REAPPROP: Emergency Weather, Catastrophic Events, and FY2024 Request:			
Unforeseen Critical Maintenance Needs	Reference No:	65534	
AP/AL: Appropriation	Project Type: Life / Health / Safety		
Category: Transportation			
Location: Statewide	House District: Statewide (HD 1 - 40)		
Impact House District: Statewide (HD 1 - 40)	Contact: Dom Pannone		
Estimated Project Dates: 07/01/2023 - 06/30/2028	Contact Phone: (907)465-2956		

The State's transportation assets are regularly damaged by catastrophic events and natural weather occurrences, such as ice jams, floods, earthquakes, slope failures, windstorms, and heavy snows. When unforeseen and unplanned incidents or critical needs arise, the department needs to immediately react and the costs are often unbudgeted, exceeding the department's ability to absorb within annual operating budgets. These funds will provide the department with a vital tool to respond proactively or restore transportation service to communities and to minimize disruptions to commerce. FY2025 FY2026 FY2027 Funding: FY2024 FY2028 FY2029 Total \$0 \$0 \$0 \$0 \$0 \$0 Total: \$0

State Match Required One-Time Project 0% = Minimum State Match % Required	Phased - newAmendment	Phased - underwayMental Health Bill	Ongoing
Operating & Maintenance Costs:	oject Development:	Amount	Staff
C	ngoing Operating:	0	0
	One-Time Startup:	0	
	Totals:	0	0

Prior Funding History / Additional Information:

The costs for response and repairs are often additional unbudgeted costs exceeding the department's ability to absorb within annual operating budgets. These funds would provide the department with a vital tool in responding to natural disasters, extreme weather incidents, and repairing State's assets due to catastrophic events.

Project Description/Justification:

* Sec. 12. SUPPLEMENTAL DEPARTMENT OF TRANSPORTATION AND PUBLIC FACILITIES: CAPITAL. The unexpended and unobligated balances, estimated to be a total of \$344,984, of the following appropriations are reappropriated to the Department of Transportation and Public Facilities for responding to emergency weather, catastrophic events, and unforeseen critical maintenance needs:

(1) sec. 100, ch. 2, FSSLA 1999, page 63, lines 18 - 19, and allocated on page 63, line 20, as amended by sec. 50(a)(34), ch. 30, SLA 2007, sec. 18(a)(20), ch. 14, SLA 2009, and sec. 21(m)(3), ch. 1, TSSLA 2017 (Department of Transportation and Public Facilities, community transportation program, CTP state match), estimated balance of \$12,177;

(2) sec. 1, ch. 135, SLA 2000, page 29, lines 23 - 25, and allocated on page 29, line, as amended by sec. 21(m)(6), ch. 1, TSSLA 2017 (Department of Transportation and Public Facilities, Anchorage State of Alaska Capital Project Summary Department of Transportation and Public Facilities FY2024 Supplemental 01-30-2024 Reference No: 65534 Released January 30, 2024

REAPPROP: Emergency Weather, Catastrophic Events, and FY2024 Request:\$0Unforeseen Critical Maintenance NeedsReference No:65534

metropolitan area transportation study, AMATS state match), estimated balance of \$36;

(3) sec. 1, ch. 135, SLA 2000, page 31, lines 16 - 17, and allocated on page 31, line 18, as amended by sec. 21(m)(7), ch. 1, TSSLA 2017, sec. 12(a)(1), ch. 8, SLA 2020, and sec. 41(a)(1), ch. 1, FSSLA 2023 (Department of Transportation and Public Facilities, community transportation program construction, CTP state match), estimated balance of \$2,354;

(4) sec. 4, ch. 3, FSSLA 2005, page 97, lines 20 - 21, and allocated on page 98, lines 19 -22, as amended by sec. 33(c), ch. 29, SLA 2008, sec. 43(r), ch. 18, SLA 2014, and sec. 26(e)(5), ch. 19, SLA 2018 (Department of Transportation and Public Facilities, Congestion, mitigation and safety initiative, Kodiak - Rezanof Drive rehabilitation lighting and intersection safety improvements), estimated balance of \$1,705;

(5) sec. 1, ch. 3, FSSLA 2005, page 67, lines 32 - 33, as amended by sec. 35, ch. 18, SLA 2014, page 116 (Department of Transportation and Public Facilities, Kenai - Jones Stub Road rehabilitation), estimated balance of \$142;

(6) sec. 1, ch. 82, SLA 2006, page 107, line 12, and allocated on page 107, line 26, as amended by sec. 20(k), ch. 30, SLA 2007, secs. 14(b)(1), 21(d)(1), and 21(e), ch. 1, TSSLA 2017, and sec. 26(i)(1), ch. 19, SLA 2018 (Department of Transportation and Public Facilities, transportation initiative, Juneau access), estimated balance of \$298,517;

(7) sec. 13, ch. 29, SLA 2008, page 158, line 17-20, (Department of Transportation and Public Facilities, Alaska Marine Highway System - Vessel and terminal overhaul and rehabilitation - \$9,900,000), estimated balance of \$1,879;

(8) sec. 1, ch. 5, FSSLA 2011, page 102, line 13, and allocated on page 103, lines 5 - 6, (Department of Transportation and Public Facilities, statewide federal programs, public transit programs sate match - \$1,500,000), estimated balance of \$1,041;

(9) sec. 1, ch. 16, SLA 2013, page 78, line 20, and allocated on page 78, lines 27 - 28 (Department of Transportation and Public Facilities, safety, statewide anti-icing program - \$400,000), estimated balance of \$3,162;

(10) sec. 1, ch. 16, SLA 2013, page 80, lines 10 - 12 (Department of Transportation and Public Facilities, Community Harbor and Transfer Program (AS 35.10.120) - \$2,000,000), estimated balance of \$13,552;

(11) sec. 1, ch. 16, SLA 2013, page 80, lines 16 - 18 (Department of Transportation and Public Facilities, statewide digital mapping initiative / elevation component - \$3,000,000), estimated balance of \$1,034;

(12) sec. 14, ch. 19, SLA 2018, page 28 (Department of Transportation and Public Facilities, Knik-Goose Bay Road reconstruction, Vine Road to Settlers Bay Drive Project), estimated balance of \$9,379.

Alaska Marine Highway System Vessel Overhaul	Annual FY2024 Request: \$3,300,000
Certification and Shoreside Facilities Rehabilitat	on Reference No: 30624
AP/AL: Appropriation	Project Type: Renewal and Replacement

AP/AL: Appropriation
Category: Transportation
Location: Statewide
Impact House District: Statewide (HD 1 - 40)
Estimated Project Dates: 07/01/2023 - 06/30/2028

House District: Statewide (HD 1 - 40) Contact: Dom Pannone

Contact Phone: (907)465-2956

Brief Summary and Statement of Need:

The Alaska Marine Highway System (AMHS) requires annual maintenance and overhaul on vessels and at terminals, particularly components or systems whose failures impact service in the short term. Annual overhaul of vessels is necessary to pass United States Coast Guard (USGS) inspections and obtain a Certificate of Inspection (COI) necessary to operate in revenue service.

Funding:	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029	Total	
1076 Marine Hwy	\$3,300,000						\$3,300,000	
Total:	\$3,300,000	\$0	\$0	\$0	\$0	\$0	\$3,300,000	
State Match Required One-Time Project 0% = Minimum State Match % Required			Phased - newAmendment		 Phased - under Mental Health 	•	Ongoing	
Operating &	Maintenance	Costs:			Amo	unt	Staff	

erating & maintenance Costs:

	<u>An</u>
Project Development:	
Ongoing Operating:	
One-Time Startup:	
Totals:	

Prior Funding History / Additional Information:

Sec14 Ch1 SLA2023 P93 L16 HB39 \$22,000,000 Sec11 Ch1 SLA2022 P93 L8 HB281 \$20,000,000 Sec8 Ch1 SLA2021 P79 L15 HB69 \$15.000.000 Sec5 Ch8 SLA2020 P67 L27 HB205 \$15,000,000 Sec4 Ch3 SLA2019 P15 L18 SB19 \$1,400,000 Sec1 Ch19 SLA2018 P10 L8 SB142 \$13,500,000 Sec21G Ch1 SLA2017 P24 L14 SB23 \$1,000,000 Sec1 Ch1 SLA2017 P8 L8 SB23 \$11,000,000 Sec1 Ch2 SLA2016 P7 L19 SB138 \$12,000,000 Sec25(d) Ch38 SLA2015 P39 L25 SB26 \$10,000,000 Sec1 Ch18 SLA2014 P63 L23 SB119 \$12,000,000 Sec1 Ch16 SLA2013 P79 L4 SB18 \$10,000,000 Sec1 Ch17 SLA2012 P136 L16 SB160 \$10,000,000 Sec7 Ch17 SLA2012 P167 L26 SB160 \$5,455,000

AMHS Engineering is requesting supplemental overhaul funding due to challenges related to deferred maintenance, preservation, and unplanned repairs that were not accounted for.

Project Description/Justification:

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To effectively address these challenges and ensure the continued safe and reliable operation of AMHS vessels, AMHS Engineering requests an additional \$3,300,000 in funding for FY2024. This supplemental funding is essential to safeguard the quality of AMHS transportation services.

- 1. **Hubbard Button Project:** This project was unplanned and not inside the normal overhaul duration or scope of work. By installing vehicle deck tie-down buttons, the transportation of up to five cargo vans became possible. This upgrade aligns Hubbard's capacity with the LeConte, allowing the fulfillment of our commitment to delivering improved service to communities in southeast Alaska.
- 2. **Kennicott Extended Overhaul:** The Kennicott remained in overhaul status in the Ketchikan shipyard for over 11 months, which resulted in moorage, temporary services, and other related expenses that were far greater than a standard-duration overhaul period.
- 3. **Tustumena Emergency Repairs:** On October 11, 2023, the Tustumena experienced an emergency due to a shaft tube leak. This temporary repair will carry over to the vessel's overhaul, as the repairs must become permanent before returning to service.
- 4. **Matanuska Steel Survey Project:** To assess the entire hull and internal tanks of the 65-year-old vessel, AMHS initiated the Matanuska Steel Survey Project. This project falls outside the scope and budget of a routine overhaul, necessitating additional financial support to complete this essential assessment.
- 5. **Deferred Maintenance:** The AMHS vessels are currently experiencing deferred maintenance issues related to passenger and crew spaces, including staterooms, leaking windows, wasted steel, and exterior coatings failure. Since preservation work has been deferred for so long, the required work now becomes categorized as repair.

The project list may be adjusted if unexpected projects arise that are more critical and higher priority over items on this list.